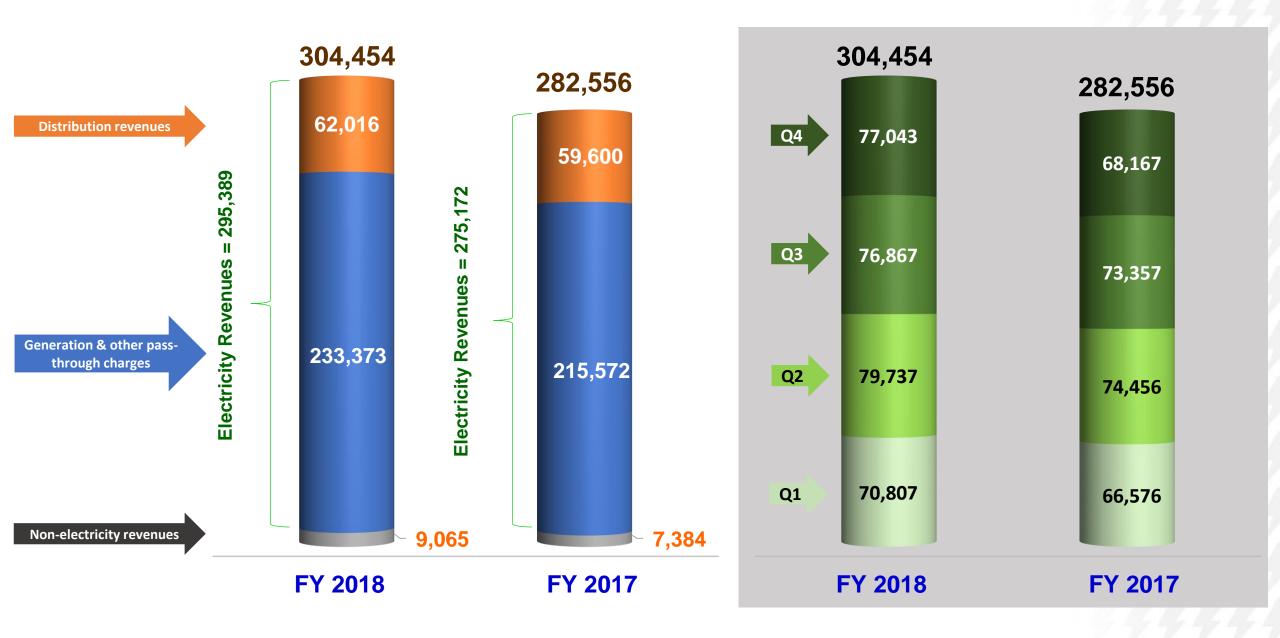
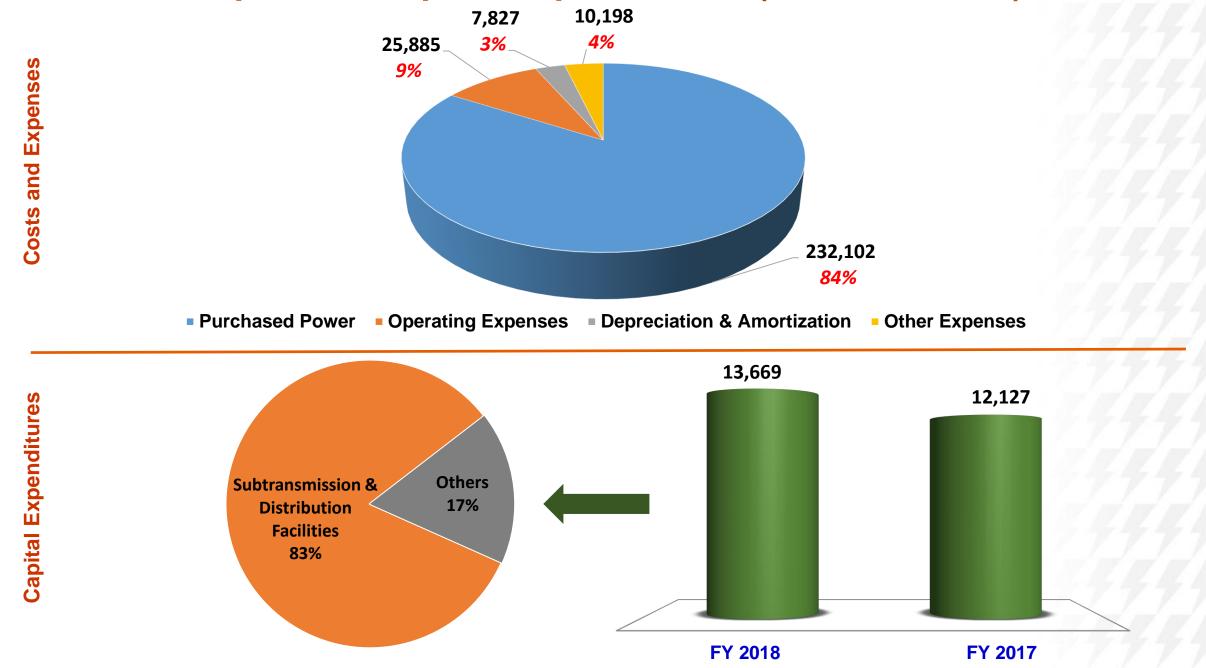


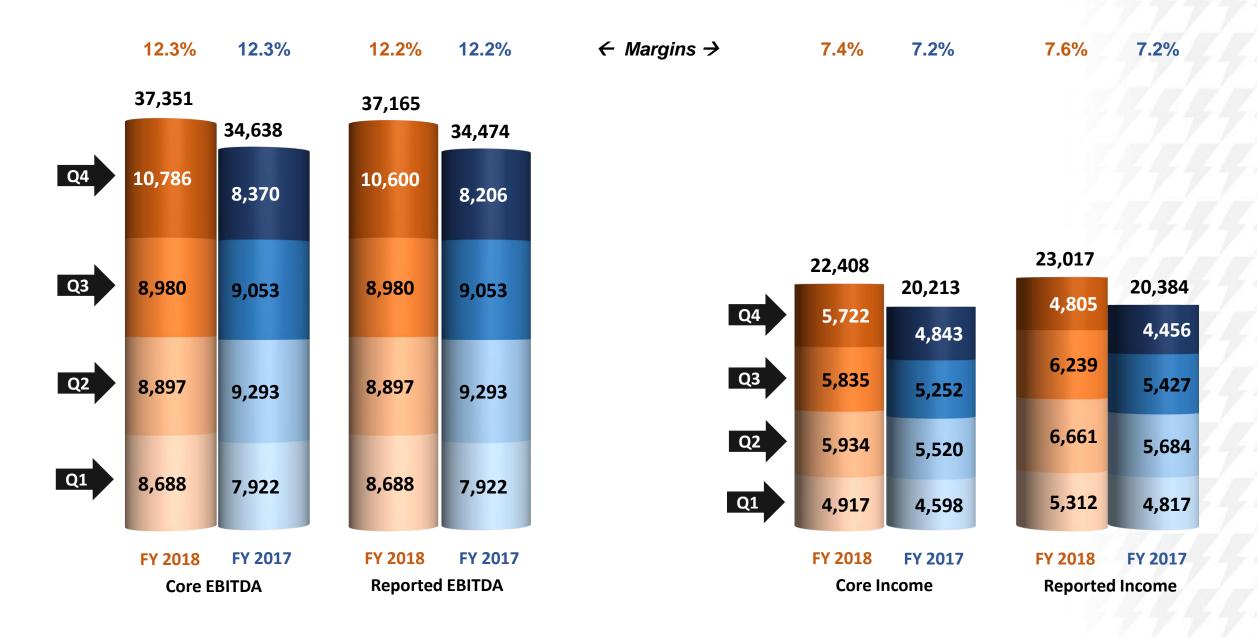


Consolidated Revenues (in Million PhP)



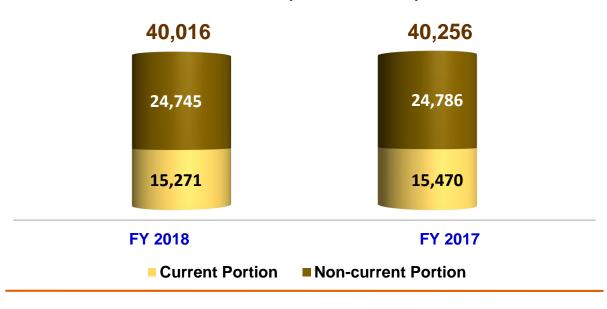


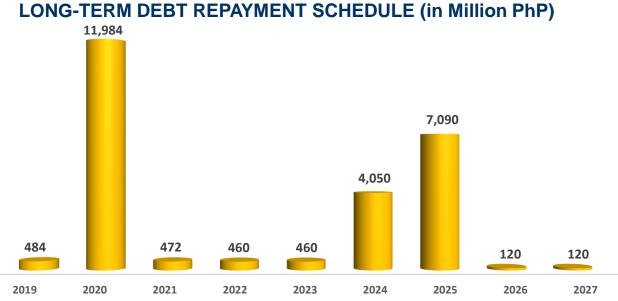
Consolidated EBITDA and Net Income (in Million PhP)



Credit and Debt Profile

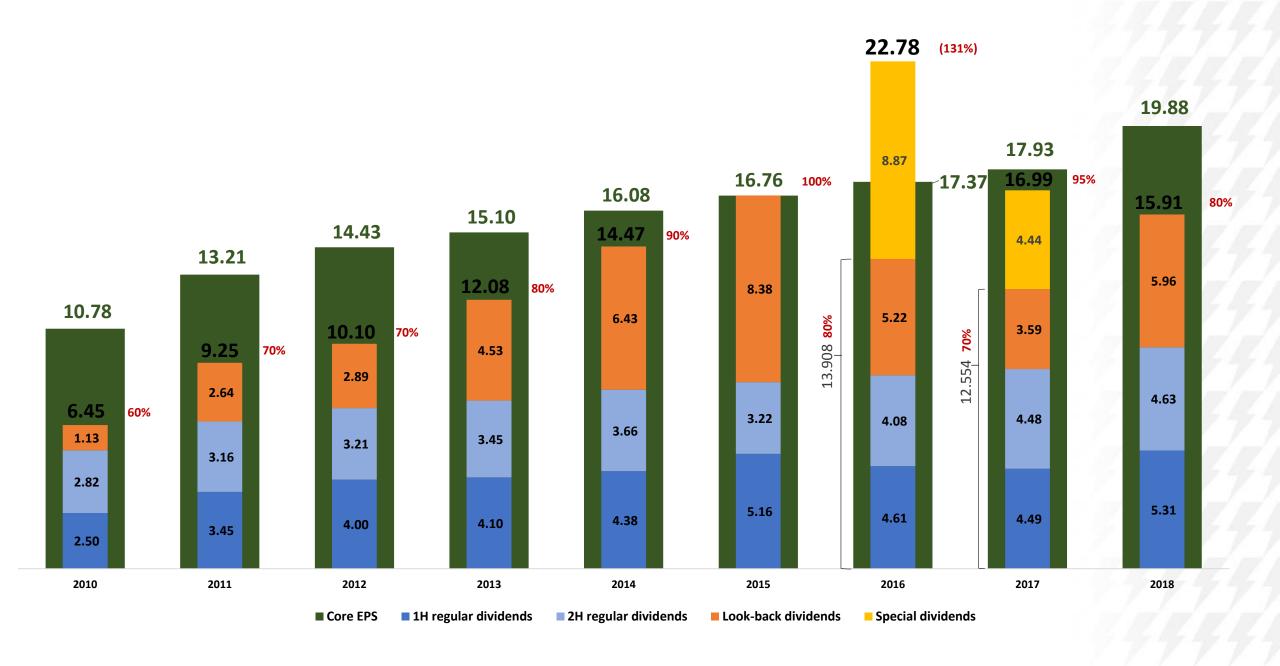
TOTAL DEBT (in Million PhP)





(in Million PhP, Except Ratios)	FY 2018	FY 2017
Cash & Cash Equivalents	36,471	45,937
Gross Debt	40,016	40,256
Net Debt	3,545	(5,681)
Gross Debt/EBITDA	1.08	1.17
Net Debt/EBITDA	0.10	(0.16)
Gearing Ratio	0.04	(0.08)
Interest Expense	2,033	1,530

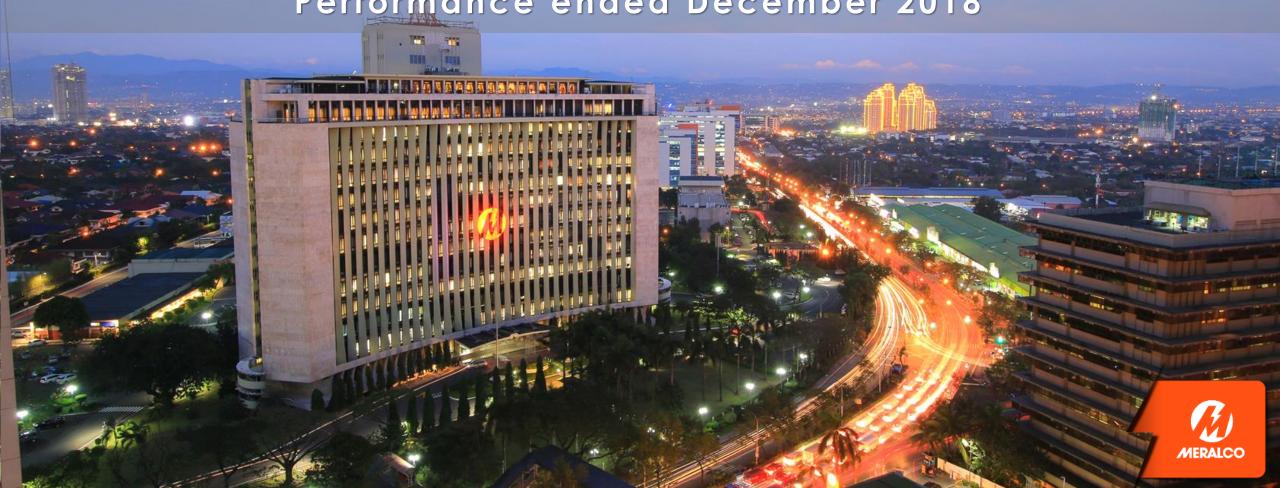
Core Earnings and Cash Dividends Per Share (in PhP)



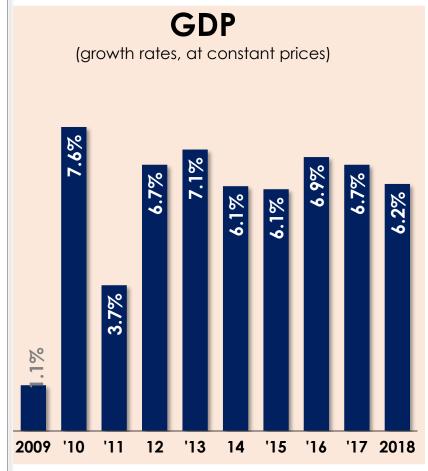
Dividend Yield

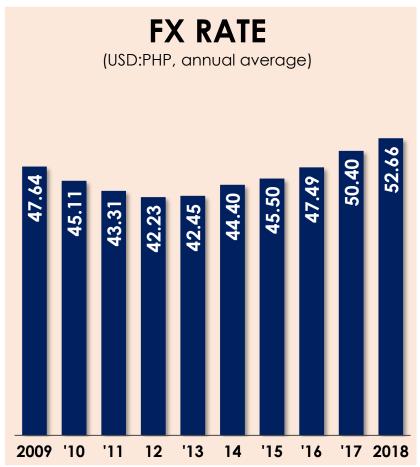






"ECONOMIC SETTING"



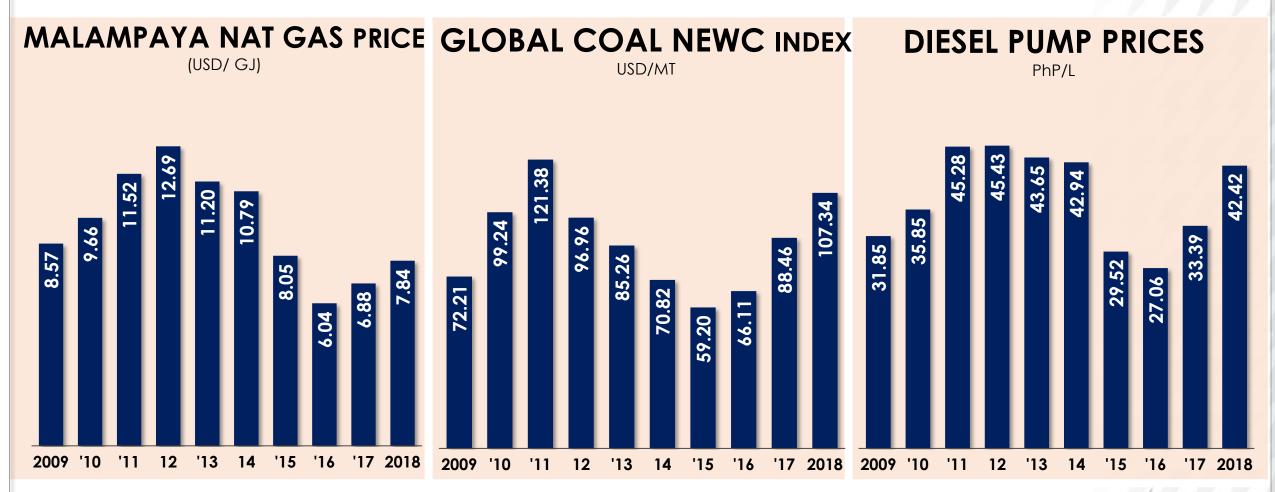






"ECONOMIC SETTING" 9.00 **PDST INTEREST RATES** -3-year ——10-year 5-year 7-year —1-year 4.00 3.00 2.00 1.00 PDST-R2 31-Mar-13 31-Jan-15 31-May-15 30-Nov-15 31-May-18 30-Nov-18 30-May-09 30-Jul-09 30-Nov-09 31-Mar-10 31-May-10 30-Sep-10 30-Nov-10 30-Nov-11 31-Jan-12 31-Mar-12 31-May-12 31-Jul-12 31-Jan-13 31-May-13 31-Jul-13 30-Nov-13 31-Jan-14 31-Mar-14 31-May-14 31-Mar-15 31-Jul-15 30-Sep-15 31-Jan-16 31-Mar-16 31-Jul-16 30-Sep-16 31-Mar-17 31-May-17 31-Mar-11 31-May-11 30-Sep-11 31-Jul-14 31-Jan-17 31-Jul-17 30-Sep-17 30-Nov-17 31-Jan-10 31-Jan-11 30-Sep-12 30-Sep-13 30-Nov-14 31-May-16 31-Jan-18

"INDUSTRY SETTING: FUEL PRICES"



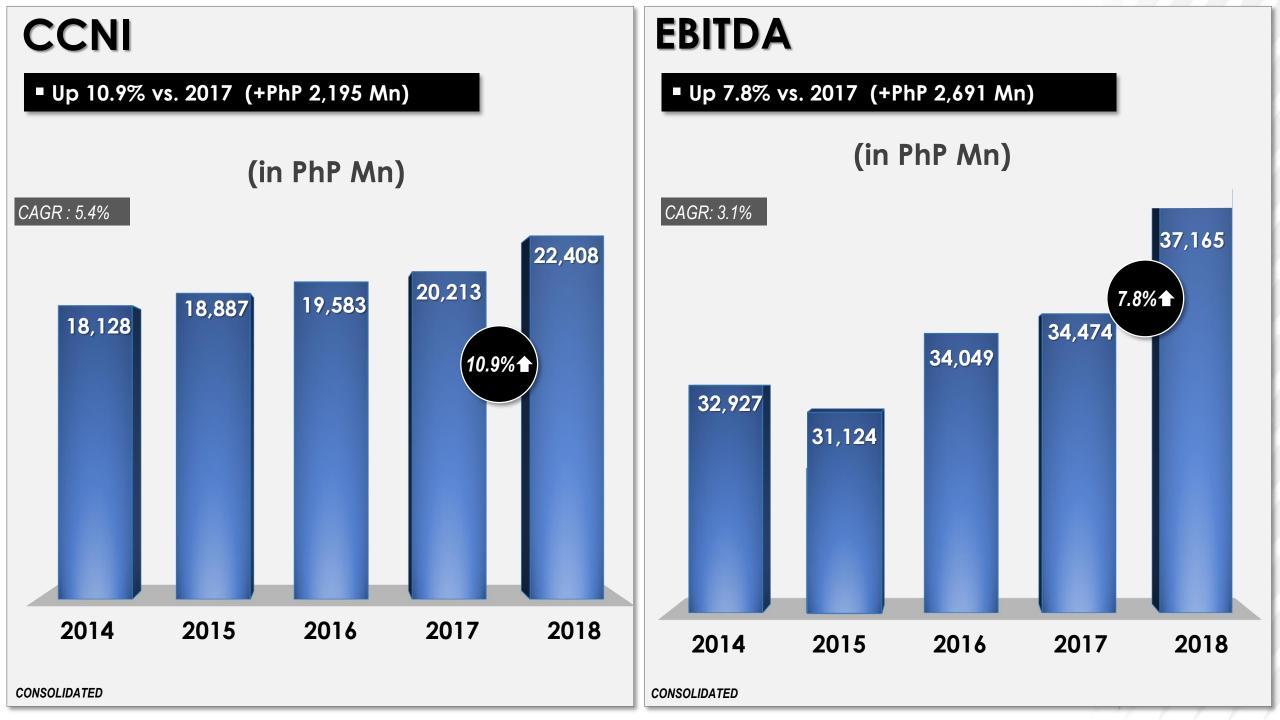


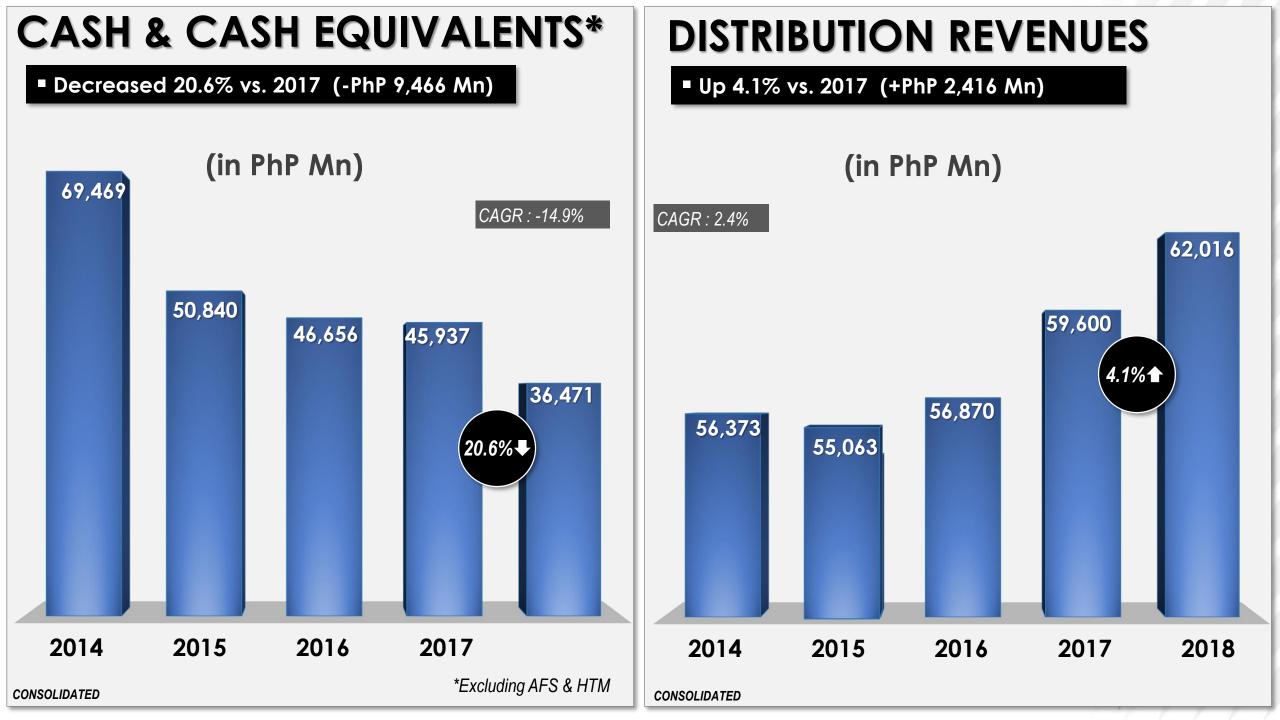
Financial Highlights (selected)

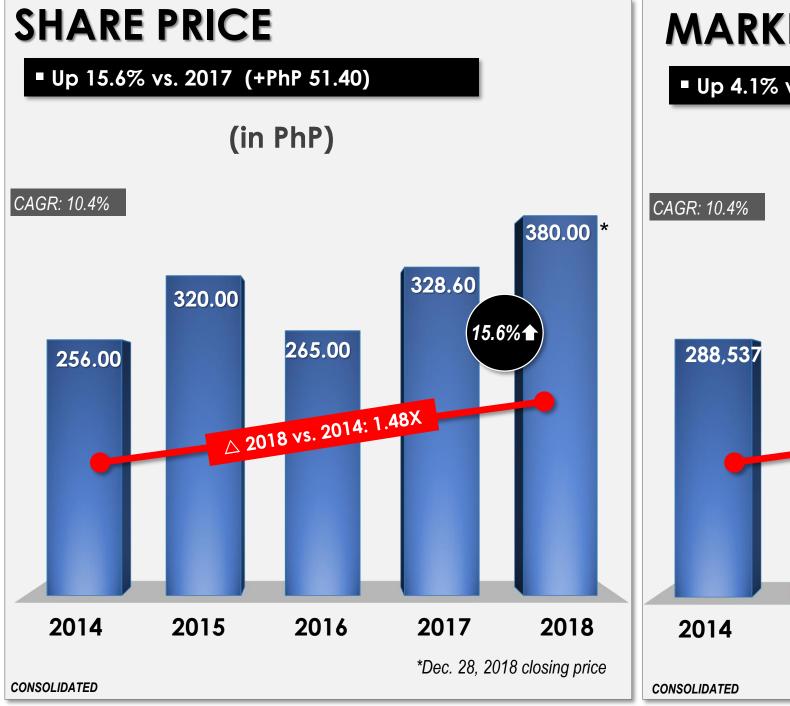


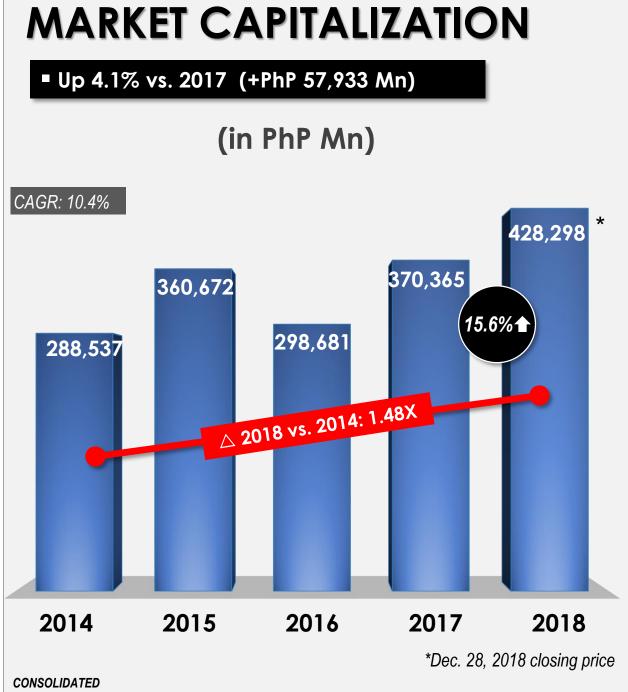
EY 2018



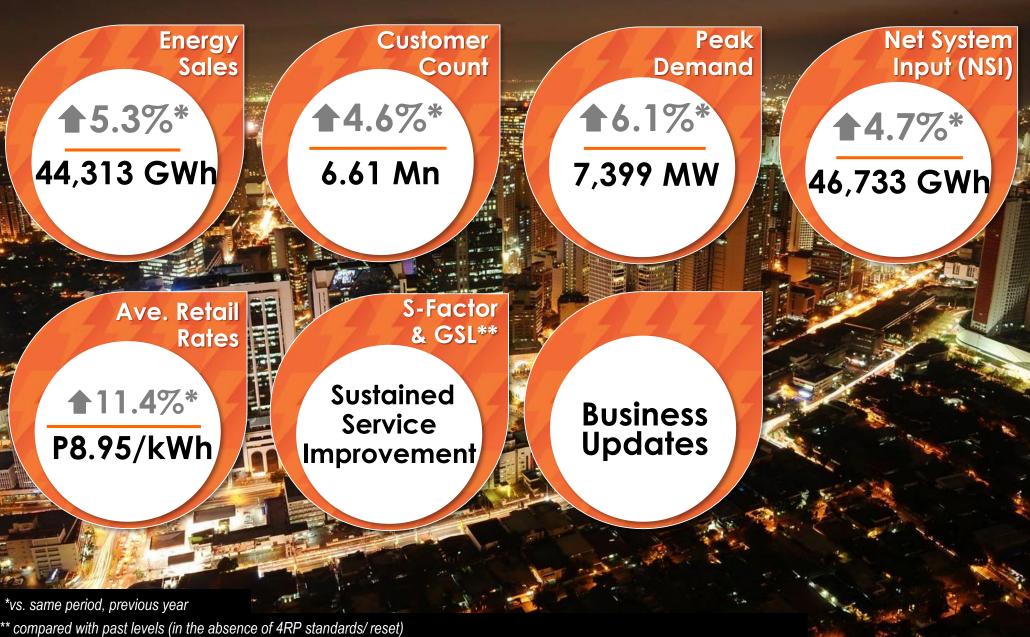








Operating Highlights



EY2018



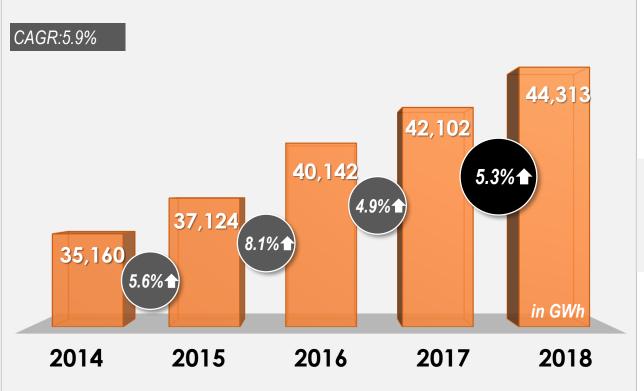


FY2018

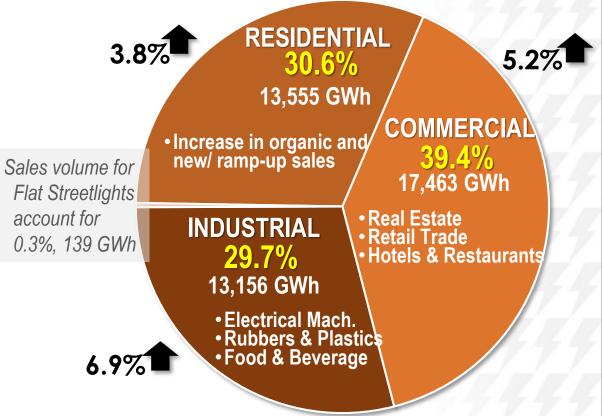


ENERGY SALES:

■ Up 5.3% vs. 2017 (+2,211 GWh)

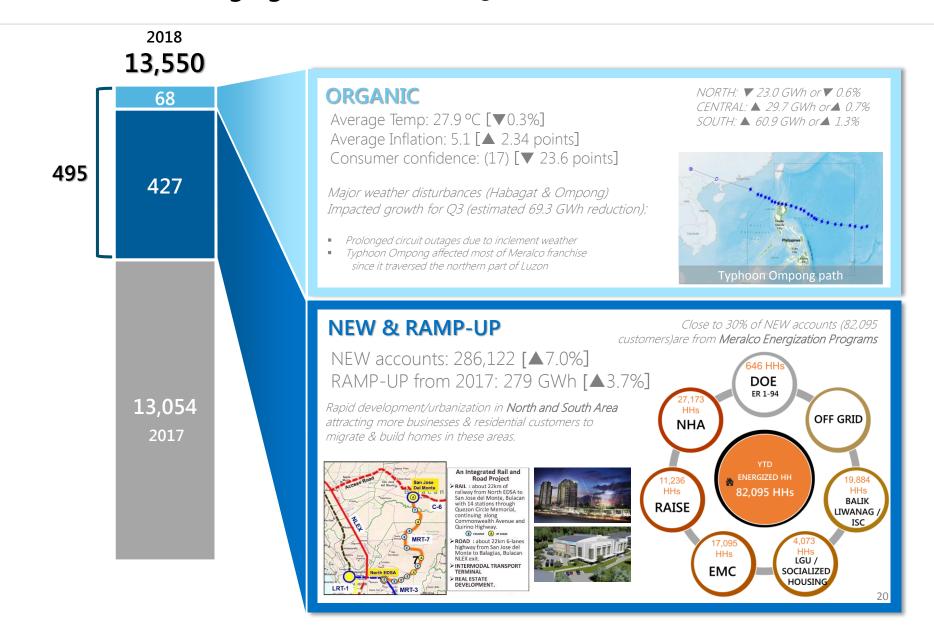


Share / △ for FY2018





Residential sales growth largely due to newly energized accounts (7.0% growth) and ramp-up (3.7% growth) amidst a challenging environment (High inflation, low consumer confidence & weather disturbances)





C&I growth drivers stood firm throughout the year. The trend on C&I top accounts remained relatively consistent



17,211 GWh ▲ 5.1%



INDUSTRIAL

12,610 GWh ▲ 6.7%

REAL ESTATE 15.4%

- Office Space Demand: Most of the major business districts (Makati & Ortigas BCD) are fully developed in 2018. Most impt. business districts moving forward will be BGC, Bay Area, Filinvest, Evia & Arca South. Office space estimated growth in YE 2018 was 27%
- POGOs The IT-BPM and Offshore Gaming Industry has led office-space take up for 2018. Bay City is still the preferred destination for Off Shore Gaming with 72% of current take up.

TOP 3: MERIDIAN PARK, MAXIM'S CASINO, FILINVEST R7

RETAIL TRADE 4.7%

Growth is driven by ramp-up of existing mixed-use malls mostly with BPO/office spaces. Mixed-use malls caters to a new generation of customers where they just want to live, work and play in the same place. Malls also focus on safety, sanitation & provide a controlled climate environment for shoppers which translate to additional load.

TOP 3: SM PODIUM PH2, FELIZ MALL, SOUTHWOODS MALL

HOTELS & RESTOS 6.9%

- Continuous growth in the Hotel industry brought by the steady increase of foreign tourists (11% growth) coming from US, China and South Korea. Significant growth also coming from domestic tourism (staycation).
- Top 3 accounts contribute roughly 1,070 new hotel rooms for accommodation

TOP 3: OKADA HOTEL, GRAND HYATT, HILTON HOTEL

SEMICON 6.9%

■ Electronics export remains the country's top exporter with US\$ 3.16 B out of US\$ 5.57 B or 56.66% of total Phil exports. Electronics export grew 4.57% from Jan to Nov, a little short from the YE target of 6%. The 2018 target is considered conservative as Electronics export grew by 11% in 2017.

TOP 3: SEMPHIL, PHIL MFG OF MURATA, KINPO ELECTRONICS

RUBBER & PLASTICS 10.8%

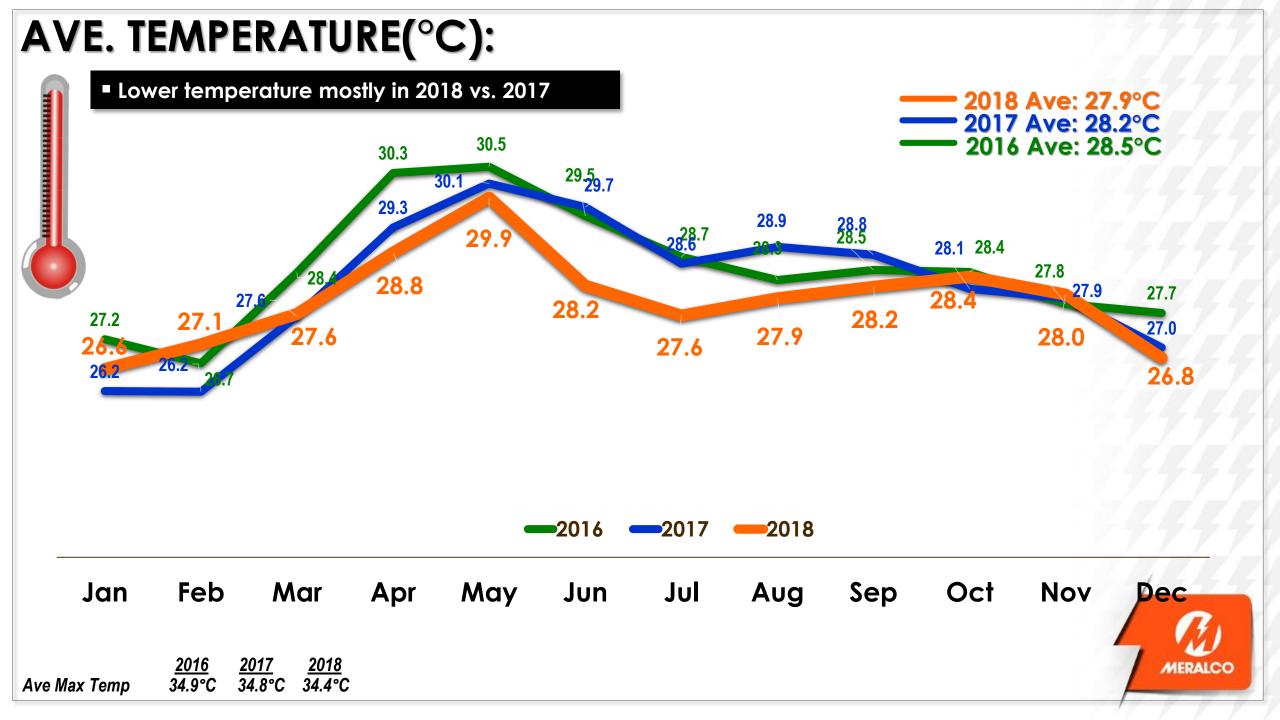
• Mainly driven by shift of JG Summit Petrochem to grid power, increased load to Meralco - from reliance on 10 Gensets/month, reduced to 6 to 7 supplying their critical loads. Around 50% of their load is now connected to Meralco. Growth is tied to F&B as demand for packaging solutions for restaurants (such as Jollibee, McDonald's, Starbucks, Bo's Coffee as well as export to ANZ New Zealand, etc.) are also on the rise.

TOP 3: JG SUMMIT PETROCHEM, FIBC GREENBAG, LIM, NICKSON

FOOD & BEVERAGES 5.9%

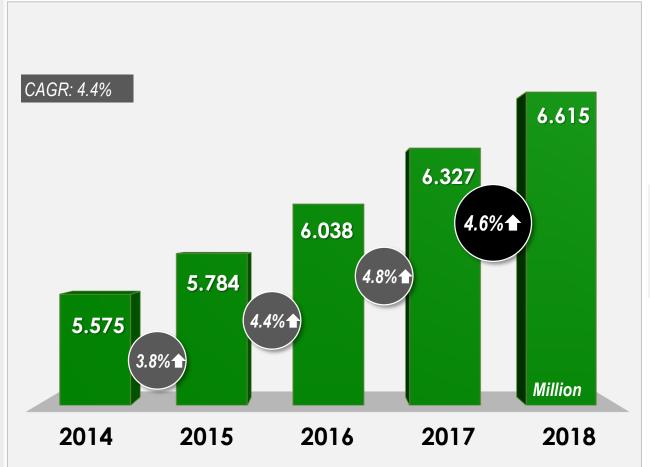
 With the shift of consumer behavior from buying in traditional wet markets to supermarkets, demand for processed and manufactured food products increased.
 Notable expansions are San Miguel, Nestle, CDO. New commissary/ dressing plants from top QSRs also contributed to the growth

TOP 3: SAN MIGUEL, CARGILL JOY, MONDE NISSIN

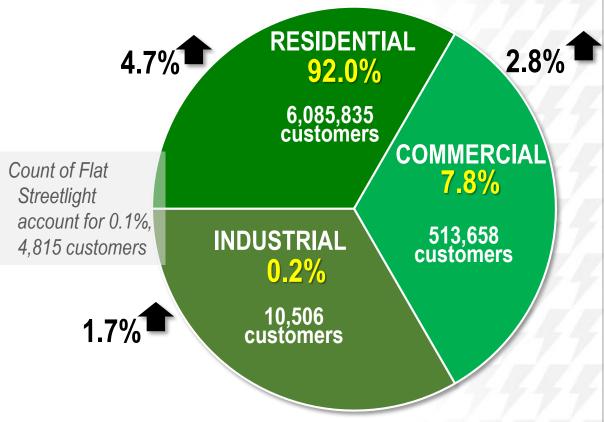


CUSTOMER COUNT:

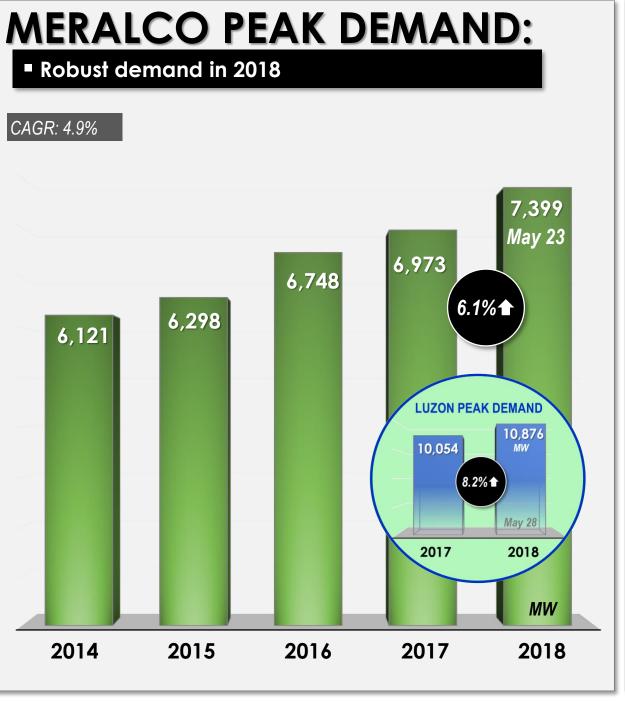
■ Up 4.6% vs. 2017 (+288,123 new customers)

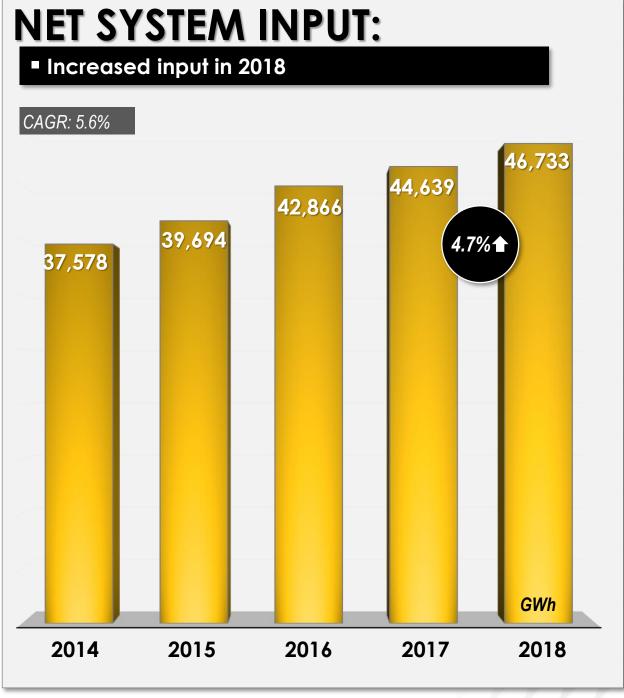


Share / △ for FY2018

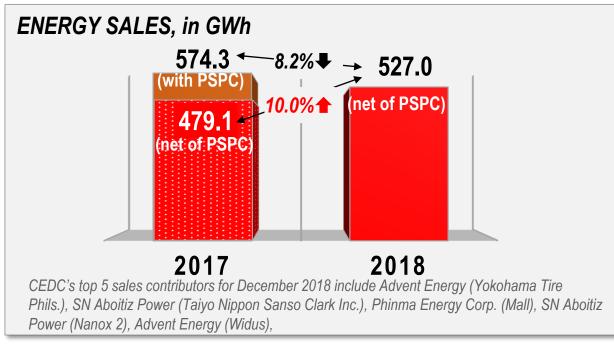


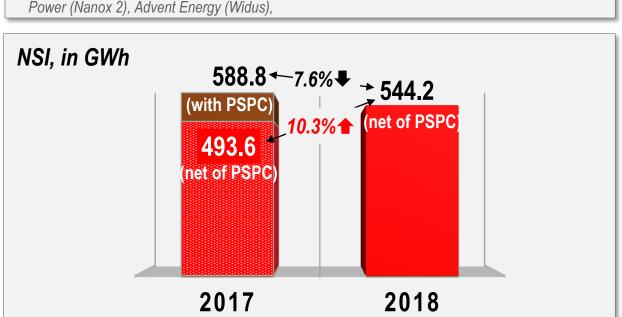


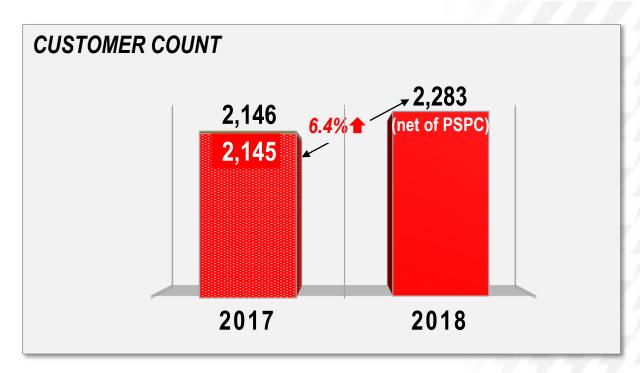




CLARK ELECTRIC (CEDC):



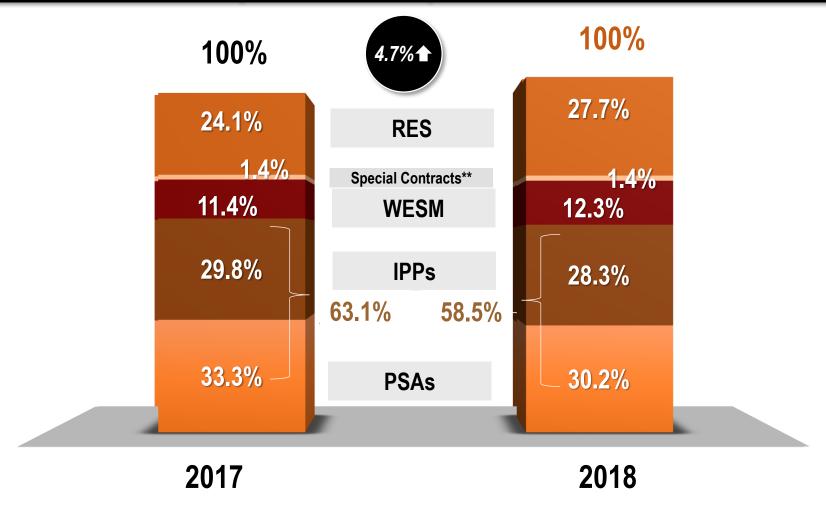






ENERGY SOURCES:

- **2018 Up 4.7%**
 - Contracted supply contracts (PSAs and IPPs) delivered 58.5% of total volume in 2018 (4.6% less vs. 2017)
 - Contestable volume increased to 27.7% (+3.6% more vs. 2017)



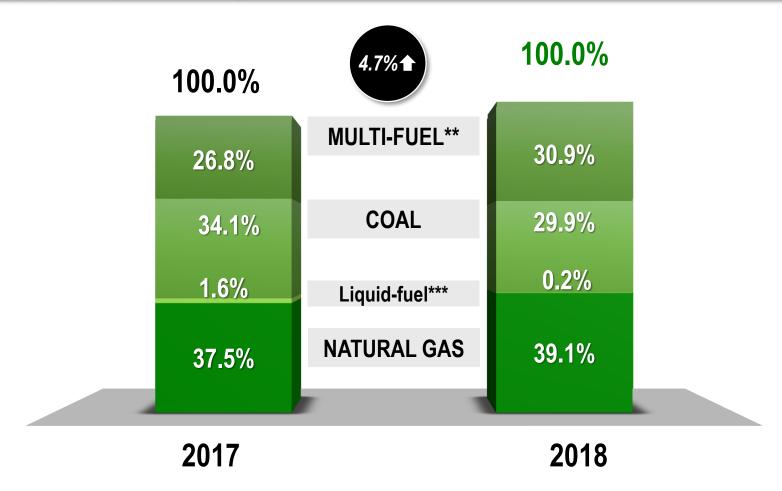
*NSI Equivalent



^{**}Includes volumes for Cavite Economic Zone (CEZ), Sunpower and Cocochem Agro-Industrial Park (CAIP)

POWER FUEL MIX:

- 2018 Up 4.7%
 - Natural Gas provided 39.1% of fuel sources while Coal 29.9% with balance, multi-fuel
 - Reduced coal supply by 4.2% (-1,243.8 GWh)



*NSI Equivalent

^{***}Used as substitute during unavailability of Malampaya gas supply or plant maintenance (Sta. Rita. San Lorenzo and Ilijan)



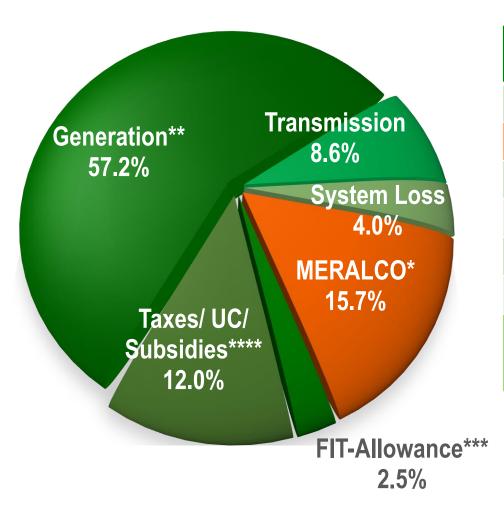


^{**}Coal, Hydro, Biomasss, Geothermal, et. al.; includes also WESM, CAIP, Other RESs

AVERAGE RETAIL RATES:

(Reflects Generator Wheeling adjustments)

■ Generation Charge, largest component in customer's bill, 57.2%; Meralco 15.7%; NGCP 8.6%



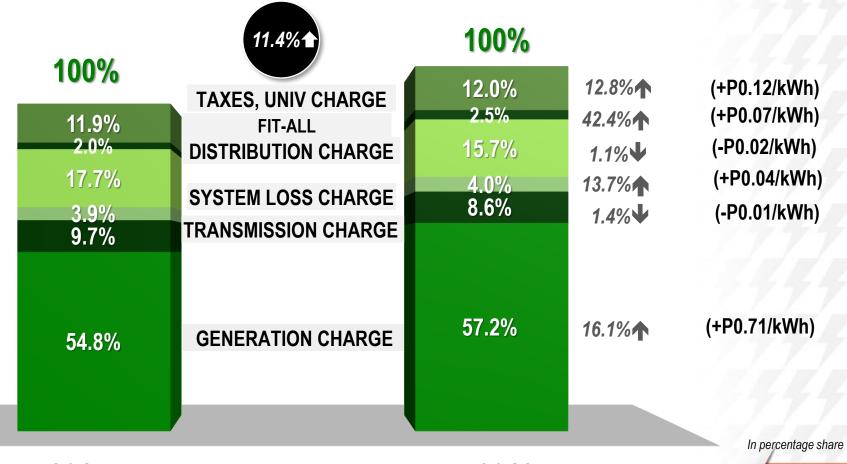
BILL COMPONENT	FY2018 Overall Ave, P/kWh	FY2017 Overall Ave, P/kWh
Generation Charge*	5.12	4.41
Distribution Charge** - MERALCO	1.40	1.42
Transmission Charge** - NGCP	0.77	0.78
System Loss Charge**	0.36	0.32
Taxes, Universal Charge**	1.08	0.95
FIT-Allowance***	0.23	0.16
TOTAL (includes generator wheeling customers who are only charged Distribution, Supply, and Metering charges)	8.95	8.03



^{*}Generation Retail Rate applies to customers supplied by Meralco only
**Other Charges are based on total captive and contestable customers in Meralco Franchise Are
***Excludes contestable customers and Cavite Ecozone (CEZ)- started February 2015

AVERAGE RETAIL RATES:

- 2018 ARR up 11.4% (+92 ¢/kWh) vs. 2017
 Generation Charge, largest component in customer's bill, 57.2%; Meralco 15.7%; NGCP 8.6%

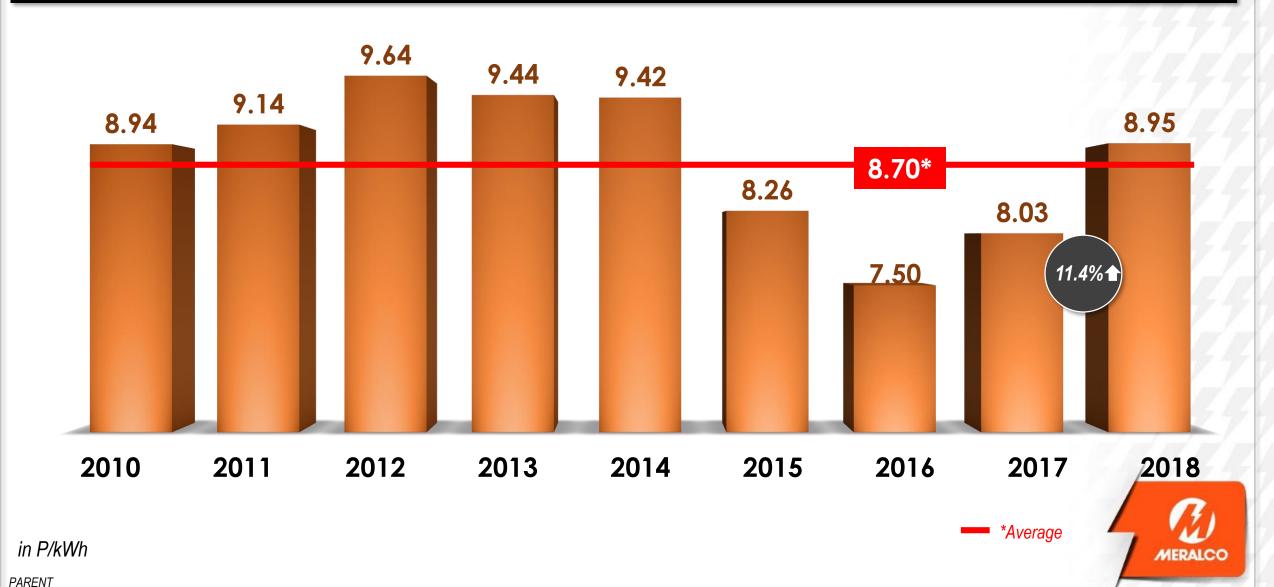


2017 Generation Retail Rate (applies to captive customers only)
Other Charges are based on total captive and contestable customers in Meralco Franchise Area 2018



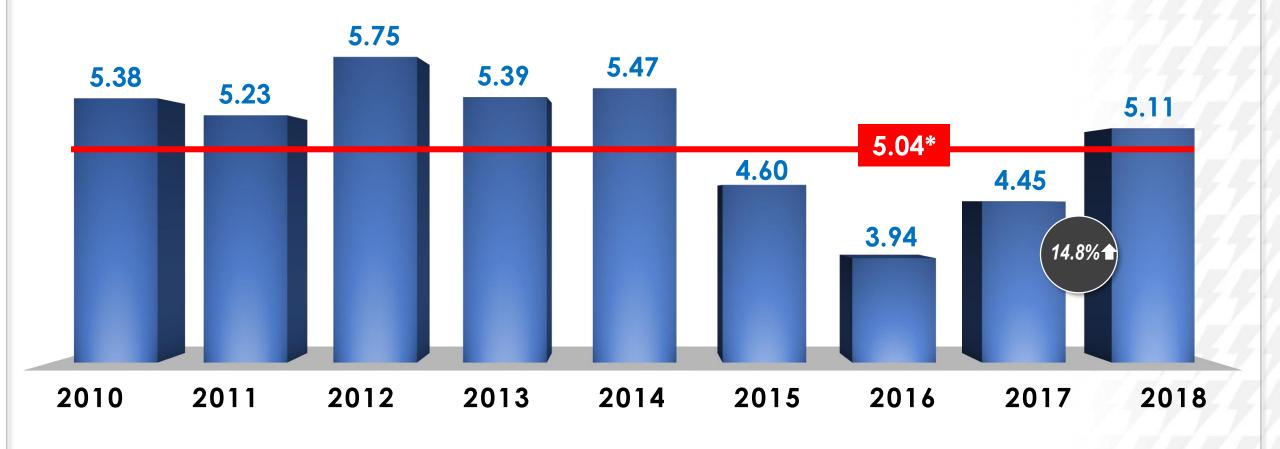
AVERAGE RETAIL RATES: FY2010-FY2018

- 2018 rate increase result of increase in Generation, Taxes and FIT-All Charges
 - Since 2012, among the more significant increases have been FIT-ALL, Universal Charges, and Taxes



CONTAINING THE GENERATION CHARGE: FY2010-FY2018

Average Annual Generation Charges; for Non-TOU customers



*Average



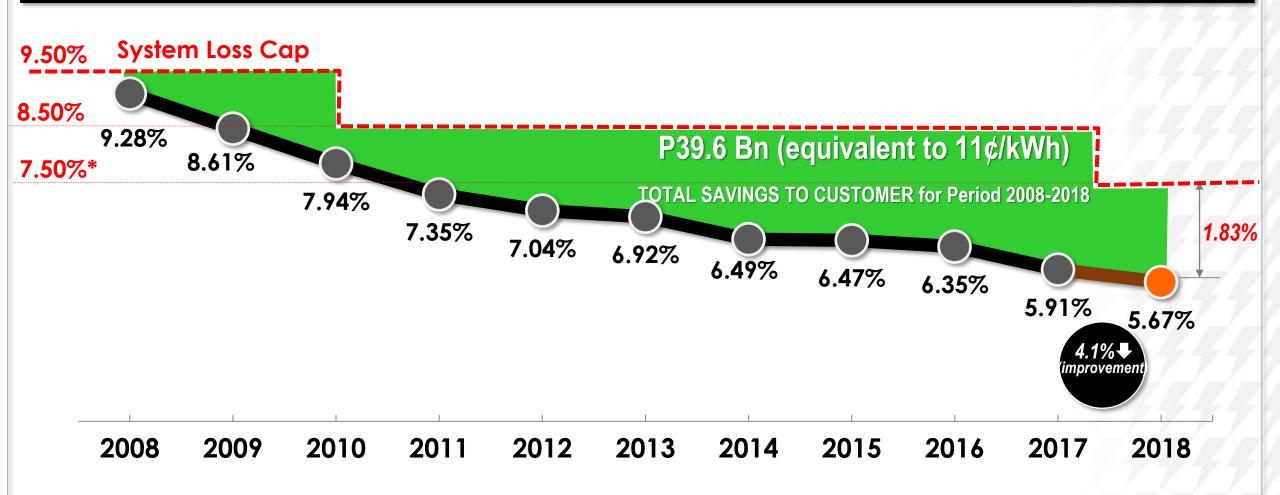
in P/kWh

PARENT



NEW RECORD

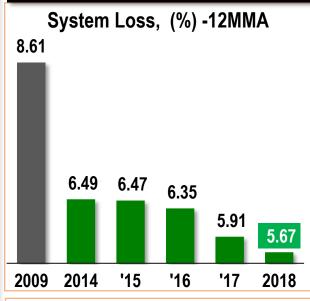
- 2018 performance at ALL-TIME BEST of 5.67%
 - Improved by 4.1% vs. 2017's 5.91%; lower by 1.83%pts. vs. current System Loss cap of 7.50%*
 - Customer savings of P6.1Bn or 14¢/kWh in 2018
 - Clark Electric Distribution Corp. (CEDC)'s 12MMA system loss ending Dec 2018 of 2.77% (vs. Dec. 2017's 2.14%)

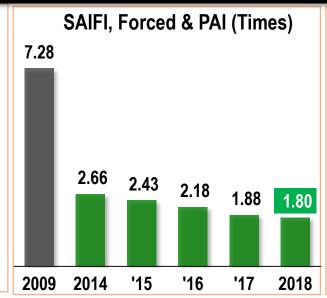


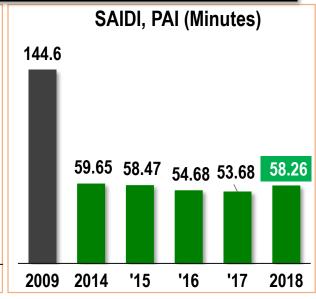
*7.50% includes 1% assumed typical Subtransmission + Substation technical losses

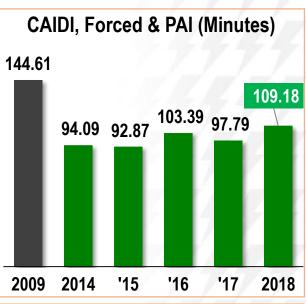
OPERATING PERFORMANCE:

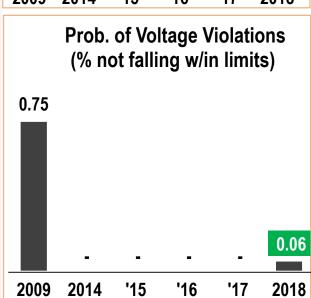
All performance indicators IMPROVED and well within REWARDS* range in 2018

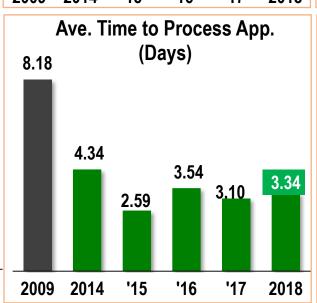


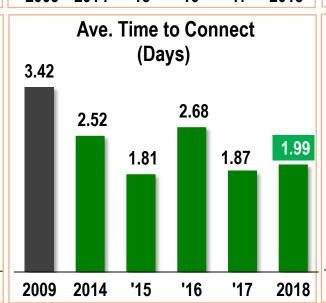


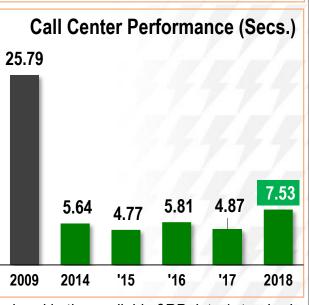












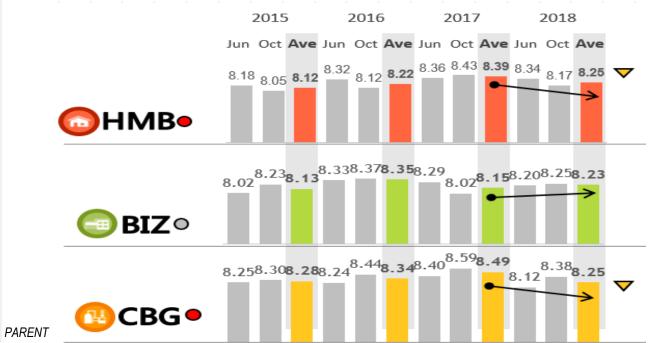
PARENT

CUSTOMER SATISFACTION INDEX (CSI):

■ 2018 CSI at 8.25, declined by 1 significant point versus 2017's 8.39

2010 2011 2012 2013 2014 2015 2016 2017 2018





Explainers:

Overall

(-) Effect of higher rates due to the impact of higher inflation, interest rates, fuel prices, forex, and taxes.

HMB

- (-) Billing & Payment Concerns/Queries
- (-) 2H Power Quality Concern; Brownout duration perceived to be longer

BIZ

- (+) Managed PQ and Billing Concerns, managed brownout duration
- (+) Improved personnel and call center performance (Call handling and 'first call resolution' improved)
- (+) Communication, info campaigns and marketing efforts' relevance improvement (Meralco BIZ Campaign, POP program, etc.)

CBG

(-) Power Quality concern in 1H (+) but possibly managed in 2H

Business Updates & Other Events of Interest

FY 2018





Business Updates: New Clark City (NCC) Project - Issuance of the Notice of Award

- On **18 January 2019**, the BCDA-Joint Venture Selection Committee (JVSC) issued the Notice of Award (NOA) to the Meralco Marubeni Consortium as the winning Private Sector Participant (PSP) for the Joint Venture Development of the Electric Power Distribution System in the NCC
 - Consortium members are Meralco, Marubeni, Chubu Electric, & Kansai Electric
- ☐ Meralco Marubeni Consortium countersigned & returned the NOA on 11 February 2019
- ☐ Consortium will form Shin Clark Power Holdings, Inc., which will be the special purpose vehicle for this project
- □ Next steps:
 - Signing of the Joint Venture Agreement to be scheduled
 - Obtaining a congressional franchise, c/o BCDA
 - Philippine Competition Commission approval of the joint venture



Business Updates: New Clark City (NCC)



















- Jan 17 -- Alignment of NCC construction schedule with the general contractor (MTD Alloy)
- Jan 18 Attended Pre-Bid Conference for the construction of the 16 km, 69 kV sub-transmission line for the interim and permanent substations
- · Jan 18 Notice of award was received from BCDA

Business Updates: Isla Verde Electrification

- ☐ Feb. 15, 2019: Meralco inaugurated its first 32-kW SOLAR PANEL MICROGRID in partnership with the Batangas City LGU and the United States Agency for International Development (USAID)
 - Provides electricity to around 40 households in one of the six barangays in the island between Batangas and Mindoro.
 - Supports Meralco's initiatives toward using more sustainable energy sources and highlights efforts on rural electrification.
 - Contribute to efforts on reducing carbon emissions as well as the push for missionary electrification in areas where electricity
 was not available round the clock.
 - "This is the fulfillment of our promise to provide electric service to the people of Isla Verde. The project was intentionally pursued using green energy, and with a safe and sustainable supply of power, another Batangas destination will be given the opportunity to further develop."











Business Updates: Completed Projects

■ Increased power transformer capacity by 385 MVA and circuit length by 136.7 km

5 Sub-transmission Line Projects (Php 303M)

- 1. Const. of **Biñan-ROHM-LIIP** 115 kV Line (Jun. 18) *Php 143M*
- Const. of New CND-Baliuag 69 kV Line (Oct. 29) Php 160M

BIÑAN-ROHM-LIIP LINE

5 Substation Projects (Php 1,057M)

- 1.Expansion of **Balibago –** March 26 (1-83 MVA, Php 183M)
- 2.Expansion of **Sta Maria** April 15 *(1-83 MVA, Php 204M)*
- 3.Expansion of **CIP II –** Nov. 26 *(1-33 MVA, Php 100M)*
- 4.Expansion of **Santolan –** Dec. 10 *(1-83 MVA, Php 182M)*
- 5.Development of Lancaster Dec. 12 (1-83 MVA, Php 388M)

SANTOLAN SUBSTATION





6 Other Significant Projects (Php 341M)

- 1. Inst'n of Metalclad Switchgear at **San Jose –** Mar. 29 (*Php 63M*)
- 2. Replacement of **North Port** bank no. 6 Jul. 24 (*Php 77M*)
- 3. Replacement of Balintawak bank no. 6 Sep. 1
- 4. Uprating of 115 kV power circuit breakers at **Dolores** Oct. 28 (*Php 53M*)
- Uprating of 115 kV power circuit breakers at Paco -Nov. 12 (*Php 89M*)
- 6. Dev't of **Pinagbuhatan** Switching Station Dec. 9 (*Php 59M*)





Total Cost: PhP 1.949B

55 Residual Projects (Php 248M)

- 1. SR **(53)** Php 248M
 - Construction of New Lines (3)
 - Carry-over Feeders (11)
 - Flexibility Improvement (22)
 - Conversion (12)
 - Substation Development (5)
- 2. CA **(2)**
 - Interconnection of Steel Asia Manufacturing Corporation
 - Interconnection of Eagle Cement L3





Business Updates: DPWH and BBB Relocation Projects BBB DPWH Relocated **MNTC Segment 10** MRT 7 **DPWH BBB** Marilao **Bulacan** Provincial **8.18 km** (4)22.8 km Caloocan Capitol, Malolos 253 Affected Poles/40WO 439 Affected Poles/69wo 1,080 2017 441 Bulaca 94% Comp /Target:2019 42% Comp /Target:2019 Valenzuela Php 56.41 M Php 70.86 M 2018 957 1,296 No Conflict Areas Quezon City (1) 5 Conflict Areas **Skyway Stage 3 LRT 2 Extension** (17.38 km (4)4.19 km Manila Rizal +1515 Affected Poles/126WO Metro Mandaluyong Pasig 28 Affected Poles/6WO 86% Comp /Target:2019 eresa, Rizal 97% Comp /Target:2019 Makati Php 336.79 M Php 11.87 M (1) 3 Conflict Areas Taguig (!) No Conflict Areas **LRT 1 Extension Lawton Ave. Widening 11.7** km (4) 3.54 km Las Pina 95 Affected Poles/25WO Sta. Rosa-210 Affected Poles/6WO 12% Comp /Target:2021 Tagaytay Road ALABARO 30% Comp /Target:2019 Php 180.51M Manila South Road Php 52.95 M Sta. Rosa Quezon 12 Conflict Areas 1 Conflict Area **CALAE**x **C5 South Link** 7.63 km 45.93 km 73 Affected Poles/4WO 138 Affected Poles/13WO 15% Comp /Target:2020 14% Comp /Target:2020 Php 2.34 M Php 6.28 M No Conflict Areas 1 4 Conflict Areas

Business Updates: DOE's Sitio Electrification Program

45_{of} 46 Completed Projects



Completed line works in Sitio Lawang-Lupa, Norzagaray, Bulacan



Completed line works in Brgy. Caralao, Majayjay, Laguna

			i			
No.	MOA No.	Area / Province	No. of Sitio Projects	No. of Household	Project Cost (in millions of Php)	
1	2017EF-005	Bulacan (Norzagaray)	3	121	7.344	
2	2017EF-003	Bulacan	3	376	4.848	
3	2017EF-001	Batangas	7	456	12.463	
4	2017EF-004	Laguna	17	518	16.679	
5	2017EF-002	Quezon	14	687	25.407	
6	2017EF-006	Rizal	1	100	4.946	
Total			45	2,258	71.687	

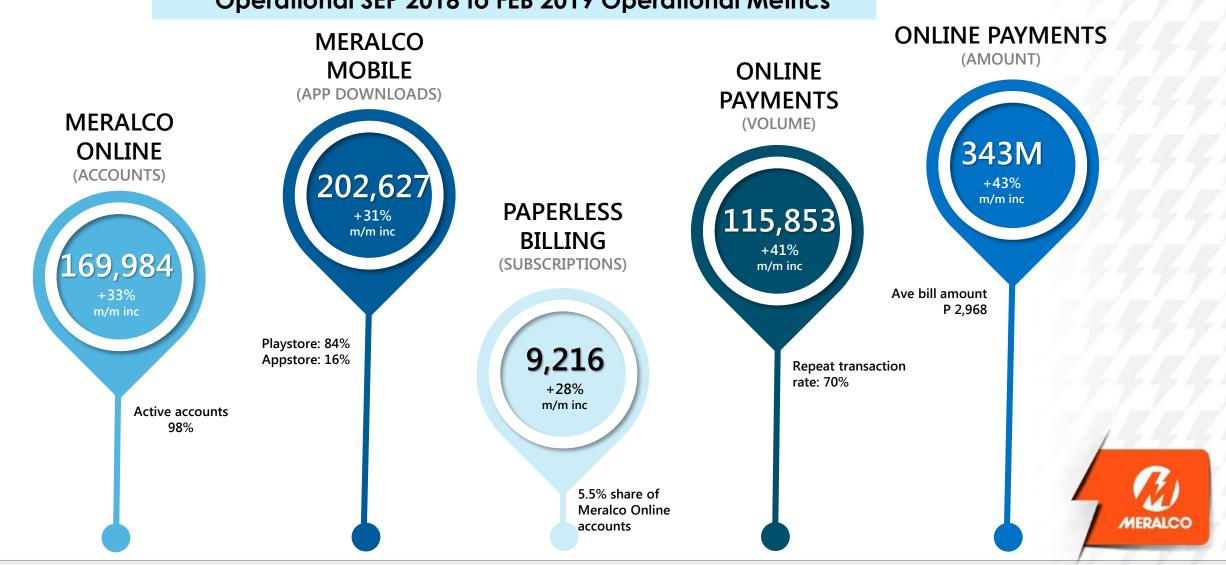
- The project in Sitio Karahumi, Brgy. San Isidro, San Jose del Monte City was declared unviable due to ROW concerns
- MERALCO formally advised DOE through a letter last Oct. 31, 2018

Business Updates: Meralco Online

2018 was a pivotal year in Meralco's digital journey with the launch of Meralco Online...
and 2019 looks to take off from the strong start



Operational SEP 2018 to FEB 2019 Operational Metrics

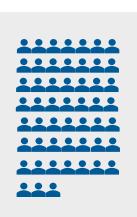


Business Updates: Prepaid Electricity Service (PRES)



■More than 100,000 customers are activated under PRES; Customer Satisfaction is at all-time high





MERALCO breached the 100k mark in 2018 with a cumulative total of 101,844 active PRES customers





Customers who switched to PRES enjoyed 14% to 18% savings vs Postpaid**

166 kWh Postpaid 145 kWh PRES





■For our Corporate customers, we continuously aim to fulfill our promise to be their end-to-end energy solutions partner



More organizations are coming together to push for electric vehicles

We continue to offer Power Ideas and a whole slew of solutions: energy consultation and diagnostics for customized energy solutions for load-side services which we endorse to our subsidiaries

We engaged our Corporate Partners with relevant solutions via:



TRADE SHOWS & POWER UP FORUMS

27 TECHNICAL FORUMS

25 MAJOR BUSINESS OPPORTUNITIES FOR SUBS

182 COMPANIES &

952 C TO MID-LEVEL MANAGERS REACHED

86% AVERAGE SATISFACTION RATING



Powerclub Magazine E-newsletters Meralco website





CNN / ANC Esquire Top Gear Entrepreneur Town & Country



MERALCO PROPERTIES & DIGITAL ADS



•...and the resulting partnership stories were communicated across several touchpoints, with special focus on our Luminaries. We utilize broadsheets, e-DMs, the website, Meralco LinkedIn & Power Club magazine.



Verbatim event feedback from CBG customers:

- a. Profriends: "Interested in becoming a next Luminary..."
- b. Mercury Drug (previous Luminary): "I like the 3 winner format..."
- c. CW Marketing Dev't Corp: "This got me interested in Spectrum."
- e. Anglo Watsons Phils. Inc. "I'm looking into having our factory go through a PQ audit".







eSakay Makati-Mandaluyong eJeep launch

January 18, 2019

In partnership with DOTr, and Makati and Mandaluyong LGUs, eSakay will operate 15 eJeeps along the Buendia MRT Station-Mandaluyong City Hall (via Jupiter St.) route.

Chairman MVP said the launch of the project is such an important milestone given that this is the first e-PUV project that is compliant with DOTr's ambitious PUV Modernization Program. He added that he hopes that other cities would follow suit "so we can shift towards a safer, sustainable, and environmentally-friendly transportation system."











Meralco & One Meralco Foundation (OMF) received top awards at 54th Anvil Awards, recognized for strong commitment to customer, community, country
January 30, 2019, Grand Ballroom, Marriott Hotel

Gold Anvil Award:

- Meralco: Powering Up Customer-Centric Service Communications
- OMF: Power Pack: The One Meralco Back-to-School Program

Silver Anvil Award:

- Meralco: Putting Things in Perspective: Meralco Benchmarks Electricity Rates with the Global Market
- OMF: The Quarterly Meralco Operating and Financial Media Briefings: Keeping our Stakeholders Enlightened



Business Updates: Meralco's Brand of 'Malasakit' & 'Makabayan'











48,249 FAMILIES

DIRECTLY BENEFITED
FROM VARIOUS
SOCIAL
DEVELOPMENT
PROGRAMS

6,591

LOW-INCOME HOUSEHOLDS

ENERGIZED IN THE MERALCO FRANCHISE AREA

18
PUBLIC SCHOOLS

ENERGIZED;
BENEFITTING A TOTAL
OF 4,806 STUDENTS

426,445 STUDENTS

FROM 420 SCHOOLS
NATIONWIDE UTLIZING
ENERGY EDUCATION
FLASHCARDS

2,279
PARTICIPANTS

IN YOUTH DEVELOPMENT PROGRAMS



Business Updates: Meralco's Brand of 'Malasakit' & 'Makabayan'











10,000 HOUSEHOLDS

BENEFITED FROM
POWER RESTORATION
(TYPHOON OMPONG
IN CAGAYAN VALLEY)

10,596 FAMILIES

BENEFITED FROM
DISASTER RELIEF
OPERATIONS

167
COMMUNITY
RELATIONS PROJECTS

WITHIN THE MERALCO FRANCHISE AREA (147); OUTSIDE (20) 20,674
VOLUNTEER HOURS

RENDERED BY 2,125 EMPLOYEE VOLUNTEERS; P1,874,658 IN EMPLOYEE DONATIONS TO VARIOUS PROJECTS





San Buenaventura Power Limited Co. (SBPL)

455MW (net) Supercritical Coal-Fired Power Plant in Mauban, Quezon

- BOI registered pioneer supercritical pulverized coal power plant
- 38th month of construction; COD: **Q3 2019**
- 97.38% EPC Overall Work Progress as of December 2018



Aeration Pond, Electrical Control Building, Intake Structure & Water Treatment Area



Boiler, Control Room and STG Buildings

Atimonan One Energy, Inc. (A1E)

2x600 MW (Net) Ultra Supercritical Coal-Fired Power Plant in Atimonan, Quezon



- Pending Power Supply Agreement (PSA)
 approval by the ERC
- Committed Project with DOE, with Certificate of Energy Project of National Significance granted
- Registered as Preferred Pioneer Enterprise by the Board of Investments
- All clearances and permits, including Environmental Compliance Certificate already secured
- Very competitive EPC bid and all-peso record financing in place
- Early site preparation works ongoing while waiting for the regulatory approval of power supply agreement – a requirement before main construction starts

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Atimonan One Energy, Inc. (A1E)

2x600 MW (Net) Ultra Supercritical Coal-Fired Power Plant in Atimonan, Quezon

- A1E received a recognition from the Public Relations Society of the Philippines during the 54th Anvil Awards held last January 30.
- The Company won a Silver Anvil for its community newsletter, Isang Tinig, which addresses the limited communication platforms in the town of Atimonan



Confidential 54

Renewable Investments

<u>Solar</u>

- MGen is focused on development of a portfolio of utility scale solar generation projects to supply the Luzon grid, and the customers of Meralco, with competitive tariff.
- MGen believes solar generation will form an important part of the energy mix going forward, and will be a growing source of generation without any subsidy
- Discussions are ongoing with a number of existing project developers for potential partnerships.
- MGen is also looking at co-developing large scale hybrid solar + storage projects outside Meralco franchise area

Wind

- MGen believes in competitive tariff from new wind based generation in Luzon.
- MGen is working with a partner on the development of a 150MW wind generation project within the Meralco franchise area





Cautionary Statements

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