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SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report: October 27, 2025

2. SEC Identification Number: PW-102

3. BIR Tax Identification Code: 000-101-528-000

4. Name of Issuer as specified in its Charter: Manila Electric Company

5. Country of Incorporation: Philippines

6. Industry Classification: (SEC use only)

7. Address of principal office: Lopez Building, Ortigas Avenue, Barangay Ugong, Pasig City

8. Postal Code: 1605

9. Issuer's telephone numbers including area code: (02) 8632-8014

10. Former name, former address and former fiscal year, if changed since last report: Not Applicable

11. Securities registered pursuant to Sections 18 and 12 of the SRC or Sections 4 and 8 of the RSA:

Number of Shares of Common Stock Outstanding

1,127,092,509

Debt Securities

PhP2.868 Billion

12. Item Number reported: Item 9 (Other Events)

The Board of Directors of Manila Electric Company (the "Company" or "Meralco"), in its regular meeting held today, October 27, 2025, approved the Company's Financial and Operating Results for the first Nine Months of 2025 with comparatives for the same period of the year 2024.

	MANIL Consolic (In Million P	hlights			
	For the Nine Ended Sept	%			
	2025	2024	Change		
REVENUES					
Electricity	362,216	345,929	5		
Non-electric	9,549	9,494	1		
	371,765	355,423	5		
COSTS AND EXPENSES	332,260	318,990	4		
EQUITY IN NET EARNINGS OF ASSOCIATES AND JOINT VENTURES	13,074	7,694	70		
AND JOINT VENTURES	13,074	7,694	70		
OTHER EXPENSES – net	6,501	1,465	344		
INCOME BEFORE INCOME TAX	46,078	42,662	8		
PROVISION FOR INCOME TAX	7,993	8,018	-		
NET INCOME	38,085	34,644	10		
NET INCOME – REPORTED	36,822	33,755	9		
CORE NET INCOME	40,022	35,095	14		
EARNINGS PER SHARE					
On Reported Net Income					
Basic	32.670	29.949	9		
Diluted	32.670	29.949	9		
On Core Net Income 1					
Basic	35.509	31.138	14		
Diluted	35.509	31.138	14		

¹ Reported net income, adjusted to exclude the effect of foreign exchange gains or losses and other one-time, exceptional transactions.

Meralco will disclose the Third Quarter Results using SEC Form 17-Q once available.

For more information, please refer to the attached Press Release.

SIGNATURE

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MANILA ELECTRIC COMPANY

Issuer

WILLIAM S. PAMINTUAN

Senior Vice President

Assistant Corporate Secretary and Information Disclosure Officer

Date: October 27, 2025

Cc: Disclosure Department Listings and Disclosure Group Philippine Stock Exchange Issuer Compliance and Disclosure Department Philippine Dealing & Exchange Corp.



PRESS RELEASE

FINANCIAL AND OPERATING RESULTS FOR THE NINE (9) MONTHS ENDED SEPTEMBER 30, 2025 WITH COMPARATIVES FOR 2024

NINE-MONTH HIGHLIGHTS

- CONSOLIDATED CORE NET INCOME (*CCNI*) GREW 14% TO PESOS 40.0 BILLION; CONSOLIDATED REPORTED NET INCOME (*CRNI*) INCREASED 9% TO PESOS 36.8 BILLION
- CORE EARNINGS PER SHARE (EPS) STOOD AT PESOS 35.509; REPORTED EPS AT PESOS 32.670
- CORE EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION (*EBITDA*) HIGHER BY 14% AT PESOS 67.2 BILLION WHILE *EBITDA* GREW 11% TO PESOS 63.2 BILLION
- CONSOLIDATED REVENUES ROSE 5% TO PESOS 371.8 BILLION ON THE BACK OF HIGHER PASS-THROUGH GENERATION AND TRANSMISSION CHARGES, IMPROVED REVENUES OF POWER GENERATION FROM THE RESERVE MARKET, AND INCREASE IN SALES VOLUME FROM RETAIL ELECTRICITY
- SYSTEM-WIDE SALES VOLUME ACROSS THE DISTRIBUTION UTILITY, POWER GENERATION AND RETAIL ELECTRICITY AT 50,880 GWH, SLIGHTLY HIGHER VERSUS 50,641 GWH IN 2024; CONSOLIDATED DU SALES VOLUME WAS FLATTISH AT 40,719 GWH
- POWER GENERATION CONTRIBUTED PESOS 14.7 BILLION, 37% OF *CCNI*, OWING TO HIGHER EARNINGS FROM OPERATING PLANTS IN THE PHILIPPINES AND IN SINGAPORE
- MERALCO POWERGEN CORPORATION (MGEN) STEADILY ACHIEVED DEVELOPMENT MILESTONES, PARTICULARLY FOR TERRA SOLAR PHILIPPINES, INC. (MTERRA SOLAR) AND ITS BATTERY ENERGY STORAGE PROJECT IN CEBU

FINANCIAL HIGHLIGHTS

In the nine (9) months ended September 2025, *Meralco's CCNI* rose to Pesos 40.0 billion from Pesos 35.1 billion last year, with the *DU* business continuing to account for the largest share of 55% or Pesos 21.9 billion. Contribution of Power Generation grew to Pesos 14.7 billion, now 37% of the total, while the Retail Electricity Supply (*RES*) and non-electric businesses brought in a combined Pesos 3.4 billion or 8%.

Consolidated Reported Net Income rose by 9% to Pesos 36.8 billion from Pesos 33.8 billion. Core *EPS* amounted to Pesos 35.509, up 14% versus 2024; Reported *EPS* increased by 9% to Pesos 32.670.

Meralco's average retail rate increased by 11% to Pesos 11.63 per kWh as of end-September from Pesos 10.44 per kWh in the same period in 2024.

Generation charge, which accounted for 64% of the total rate, increased by 14% due to higher fuel cost of power plants using liquefied natural gas (*LNG*) and Malampaya natural gas, which comprise about 55% of *Meralco*'s total supply mix. Generation charge for the period also included the full recovery of previously deferred fuel-related charges for First Gas Sta. Rita and San Lorenzo plants, as approved by the Energy Regulatory Commission (*ERC*) and inclusion of under-recoveries, in accordance with *ERC* rules governing the automatic cost adjustments and true-up mechanism for such charges.

Transmission charge, which was 8% of the retail rate, went up by 31% owing to higher ancillary service charges from additional capacity sourced by the National Grid Corporation of the Philippines (*NGCP*) from the Reserve Market and from new Ancillary Services Procurement Agreements (*ASPAs*). The ancillary service charge billed by *NGCP* for February to April 2025 included previously deferred Reserve Market charges, collection of which was earlier suspended by the *ERC* in March 2024 pending further evaluation of the price determination methodology. In addition, starting July 2025, *NGCP* began the implementation of higher Maximum Annual Revenue (*MAR*) and its under-recovery for 2016 to 2022, as approved by the *ERC*.

Meralco's actual average distribution charge of Peso 1.41 per kWh, which comprised 12% of the total retail rate, was 8% lower from its level in the same period in 2024 with the implementation of the Regulatory Reset Fee Adjustments starting February 2025 and the refund of Actual Weighted Average Tariff (AWAT) beginning April 2025.

Subsidies, taxes, and universal charge, which made up 10% of the retail rate, increased by 5%. The remaining 6% was accounted for by system loss and feed-in tariff allowance (*FIT-All*) which increased by 13% and 104%, respectively. *FIT-All* was at Pesos 0.11 per kWh as of September 30, 2025.

The increase in generation and transmission charges – rising by 14% and 31%, respectively, accounted for most of the 11% increase in *Meralco*'s energy-related rate for the period. Year-to-date purchased power cost (*PPC*) increased by 7% to Pesos 281.6 billion from Pesos 262.0 billion in 2024.

Consolidated capital expenditures (*CAPEX*), meanwhile, stood at Pesos 78.8 billion as of end-September. Of this amount, 75% or Pesos 58.8 billion were utilized for development of *MGEN*'s solar power plants while the *DU* accounted for Pesos 19.8 billion, of which Pesos 16.9 billion were spent on new connections, asset renewals, load growth, and pole relocation works to support Government infrastructure projects. Pesos 2.9 billion were spent on non-electric projects.

Operating expenditures (*OPEX*) amounted to Pesos 32.5 billion in the same nine-month period, driven primarily by expenses for repairs and maintenance of distribution facilities, upkeep of various IT-related equipment and software, and cloud and online subscriptions. In addition, *MGEN* continues to strengthen its workforce to support its growing portfolio of operating power plants and new projects, contributing to the rise in salary-related expenses.

Core *EBITDA* for the nine months was at Pesos 67.2 billion, up 14% while *EBITDA* increased by 11% to Pesos 63.2 billion. The *DU* Core *EBITDA* remained strong, accounting for 59% of the total while 33% was attributable to the Power Generation business.

Consolidated interest-bearing debts stood at Pesos 213.4 billion, including Pesos 98.1 billion debts of subsidiaries. As of end-September, net debt stood at Pesos 123.7 billion with net debt *EBITDA* ratio of 1.5x.

DISTRIBUTION BUSINESS

The *DU* business posted consolidated energy sales of 40,719 GWh year-to-date, flattish to the 40,872 GWh a year ago. *Meralco*, which brought in the bulk of the volumes, had a marginal 0.4% decrease due to extended period of inclement weather that affected demand in the Residential and Commercial segments. Meanwhile, sales of Clark Electric Distribution Corporation (*Clark Electric*) and Shin Clark Power Corporation (*Shin Clark*) grew steadily — increasing by 3% and 17%, respectively.

The Commercial segment contributed 37% of total sales, recording 15,237 GWh in the nine-month period—nearly matching last year's 15,261 GWh. Growth was held back by ongoing real estate vacancies, weaker hotel demand due to fewer foreign tourists, and frequent heavy rains that caused class and work suspensions, reducing air conditioning use in consumer-facing businesses. These were partly offset by rising demand from new malls and wholesale supermarkets, and the continued expansion of cafés and quick-service restaurants.

The Residential segment accounted for 36% of total sales and had a slight decline to 14,520 GWh from 14,758 GWh year-on-year, mainly due to a 0.52°C temperature drop, unpredictable third-quarter weather during the transition to La Niña that caused outages and to a certain extent, rooftop installations that tempered domestic demand. These were partly offset by ongoing energization efforts, which added 309 GWh in sales by the end of September.

Building on its second-quarter momentum, the Industrial segment grew to 10,852 GWh from 10,743 GWh, driven by strong demand in semiconductors and construction-related sectors, offsetting declines in food and beverage manufacturing and wheeling from embedded generators.

Year-to-date total number of customers reached 8.2 million, up 2% from 8.0 million a year ago.

To ensure delivery of sufficient, reliable, and stable electricity service to customers, *Meralco* completed the installation of a third 300 MVA power transformer bank at the Calamba Delivery Point Substation in Laguna and uprating of 115 kV power circuit breakers at Gardner Substation in Muntinlupa City.

Meralco's 12-month moving average (12-MMA) system loss of 5.78% remained below the indicative regulatory cap, while that of *Clark Electric* and *Shin Clark* were at 1.86% and 3.07%, respectively.

POWER GENERATION BUSINESS

MGEN continued its upward trajectory, posting a 63% increase in CCNI contribution for the nine-month period. This was fueled by earnings from LNG investments in (a) Chromite Gas Holdings, Inc. (Chromite Gas) beginning February this year; and (b) PacificLight Power Pte. Ltd. (PacificLight), and strong revenue gains from participation in the Reserve Market. With a diversified portfolio across the Philippines and Singapore, MGEN reached a net saleable capacity of 5,079 MW year-to-date and delivered 20,226 GWh of energy—a 75% improvement compared with the same period last year.

The *LNG* business contributed Pesos 10.9 billion to the *MGEN CCNI* as *Chromite Gas* and Singapore-based *PacificLight* delivered 8,467 GWh and 4,290 GWh, respectively. Meanwhile, the thermal plants contributed Pesos 5.4 billion to *MGEN*'s core income, from Pesos 3.0 billion a year ago, due to higher revenues from participation in the Reserve Market and increased energy outputs, up 2% driven by higher plant availability and stable operations.

MGEN Renewable Energy, Inc. (MGREEN) delivered 557 GWh, 15% more from a year ago with the start of operations of its 19.8 MWac and 52.7 MWac power plants in Bongabon, Nueva Ecija and Cordon, Isabela, respectively. Operating solar plants across Luzon had a 98% average plant availability.

MGEN subsidiary MTerra Solar continued with construction activities. Overall project completion of Phase 1 stood at 65% as of October 15, 2025. Similarly, key components along the project's critical path — including transmission towers (100% secured), corridor access (82% secured) and connecting land for Phase 1 — continued to progress.

MGEN and Saudi Arabia-based ACWA Power formally signed a Memorandum of Understanding (MOU) describing a joint renewable energy strategy in August 2025 towards developing renewable projects with a potential capacity of up to 1,700 MW across the Philippines.

MGEN also progressed with its 49-MW Battery Energy Storage System (BESS) project in Toledo, Cebu with the signing of the Engineering, Procurement and Construction contract. The first 25-MW capacity of the BESS project is targeted for completion by the second quarter of 2026, and the remainder in 2027.

RETAIL ELECTRICITY SUPPLY BUSINESS

Meralco continued to deliver competitively priced power to Customer Choice Program customers. Through its local RES unit MPower and Clark Electric's Cogent, as well as three (3) other affiliate suppliers: MGEN's Global Energy Supply Corporation (MGEN RES), Vantage Energy Solutions and Management, Inc. (Vantage Energy) and MeridianX Inc., combined energy delivered by the RES business stood at 5,524 GWh as of end-September, up 8% driven by continuing customer acquisitions.

REGULATORY DEVELOPMENTS

On October 16, 2025, the *ERC* approved the Rationalized Rules for Setting Distribution Wheeling Rates (*RRDWR*) for private distribution utilities under the Performance-Based Regulation (*PBR*) framework. As part of the first batch of utilities covered by the First Regulatory Period (*1RP*) from July 1, 2026 to June 30, 2030, *Meralco* will file its application for Annual Revenue Requirement (*ARR*), Performance Incentive Scheme (*PIS*), and rate translation within the prescribed deadlines.

On strategic sourcing activities, *Meralco* secured regulatory approval and started implementing Power Supply Agreements (*PSAs*) with GNPower Dinginin Ltd. Co. (*GNPD*) for 100 MW; Masinloc Power Co. Ltd. (*Masinloc*) for 500 MW; *GNPD* for 400 MW; and San Roque Hydropower Inc. (*San Roque*) for 340 MW. In addition, *Meralco* started implementing an *ERC*-approved interim extension of its Power Purchase Agreement with First Gas Power Corporation from August 29, 2025 until January 31, 2026, while parties negotiate terms and conditions for possible further extension of contract term. Meanwhile, *Meralco* is still awaiting the issuance of Certificate of Conformity (*COC*) for the conduct of Competitive Selection Process (*CSP*) for 200-MW renewable energy baseload, 450-MW mid-merit, 600-MW baseload, and 900-MW baseload, with deliveries in the next five (5) years.

Shin Clark received approval from the ERC for a revenue requirement of Pesos 47.2 million, which translated to an average distribution rate of Pesos 4.023 per kWh. Alongside the implementation of this rate, Shin Clark filed a Motion for Reconsideration and Clarification to address certain excluded expenses. It also sought ERC recognition for Pesos 14.3 million in under-recoveries incurred between October 2024 and August 2025. Prior to these developments, on July 24, 2025, the ERC had authorized Shin Clark to recover over 11 months or until fully settled, Pesos 3.5 million in Overhead Line Recovery (OHLR) and Administrative Charges for the period from June 2024 to April 2025.

SUSTAINABILITY AND SOCIAL DEVELOPMENT INITIATIVES

Meralco reinforced its commitment to global sustainability standards and responsible business practices with continued inclusion in the FTSE4Good Index for the fifth straight year. It also advanced its position in diversity and inclusion, improving its Bloomberg Gender Equality Score to 4.6 in 2025 from 4.1 in 2024, driven by greater transparency and increased representation of women in management.

One Meralco continued to deliver meaningful social development programs in the third quarter of 2025. One Meralco Foundation (*OMF*) energized 1,459 low-income households across the franchise area and distributed 373 solar lamps to forest rangers, farmers, fisherfolk in various provinces, and soldiers stationed in the West Philippine Sea. *OMF* also distributed back-to-school kits to 5,517 public school students and supported digitization efforts by donating 54 computer sets to institutions such as the Philippine National Police, Bureau of Fire Protection, Philippine Army Reserve Command Training School, and several municipal offices. In addition, *Meralco* extended aid to 6,231 families affected by typhoons, fires, and earthquakes, both within and beyond its franchise area.

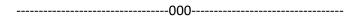
OUTLOOK

"Based on the growth of our power generation business and the steady performance of our core distribution business in the past nine months, we stay positive that we will achieve our full-year core profit guidance of Pesos 50 billion.

We recognize recent positive industry developments, including the *ERC*'s issuance of rules that enable distribution utilities like *Meralco* to undergo a rate reset, which we have not obtained in the past 10 years. The timely implementation of the *1RP* is essential for us to move forward with major investments on smart grid, network resiliency and system improvement, and cybersecurity, among others — which will update and future-proof our operations, resulting in even more reliable service to our growing number of customers.

We likewise welcome the passage of the Philippine National Nuclear Energy Safety Act that reflects the country's strong commitment to advance nuclear energy development for long-term energy security and sustainability.

As we advance these efforts, we stay true to our purpose of serving not only our customers, but also the communities beyond our franchise who need our support through One Meralco's social development and nation-building initiatives," *Chairman Manuel V. Pangilinan* concludes.



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On Core Net Income ¹					
Basic	35.509	31.138	14		
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¹ Reported net income, adjusted to exclude the effect of foreign exchange gains or losses and other one-time, exceptional transactions.

This press release may contain some statements, which constitute "forward-looking statements" that are subject to a number of risks and uncertainties that may affect the business and results of operations of *Meralco*. Although the management of *Meralco* believes that expectations reflected in any of the forward-looking statements are reasonable, it cannot guarantee any future performance, action, or events.

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