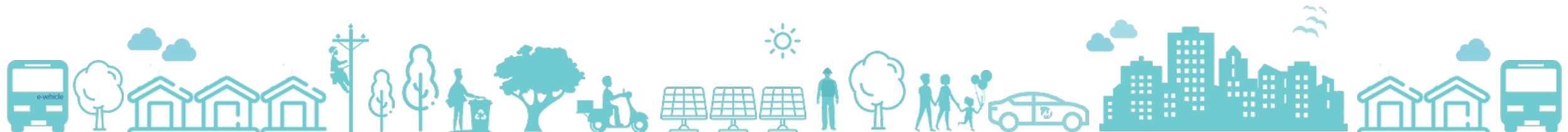




FIRST HALF ENDED JUNE 30, 2026

FINANCIAL AND OPERATIONAL HIGHLIGHTS

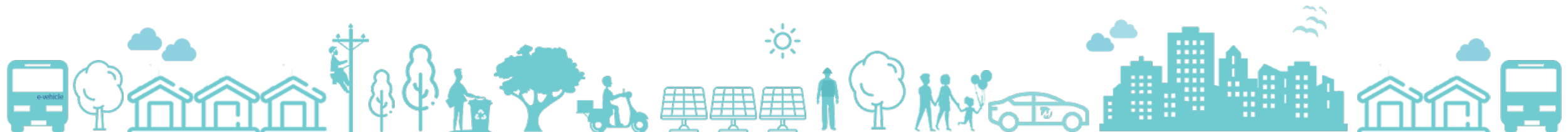
Media, Investors and Analysts Briefing
July 29, 2026





FIRST HALF ENDED JUNE 30, 2026 FINANCIAL PERFORMANCE REPORT

Media, Investors and Analysts Briefing



Meralco CCNI grew 3.8% to PhP 26.5 billion backed by its diversified energy portfolio

Distribution Utility

- **CCNI contribution of PhP 12.7 billion; 48% of CCNI**
- **Sales volume** slightly lower at **26,967 GWh** vs. 27,091 GWh in 2025



Power Generation

- **CCNI contribution at PhP 10.5 billion, up 11%; 39% of CCNI**
- **Sales volume at 14,178 GWh, up 12%** from 12,644 GWh last year driven mainly by the strong performance of the thermal and gas segments
- **Thermal plants**
 - Sold **4,702 GWh, up 2%**
 - Last April, GBPC bought minority shares in the following investees:
 - **Panay Power Holdings Corporation – 10.7% at PhP 2.06 billion**
 - **Global Formosa Power Holdings, Inc. – 6.8% share for PhP 360 million**
 - On June 25, 2026, Toledo Energy Development Corporation received its **Final Certificate to Connect (FCATC)** for its **25MW (56.44 MWh) battery energy storage system** located in Toledo City, Cebu. It generated **PhP 57.9 million** revenue from **3.0 GWh** WESM sales



Power Generation

- **MGen Renewables**
 - **MTerra Solar Phase 1** began delivering commissioning power in March 2026. It generated **151.1 GWh** from its combined PV and BESS facilities

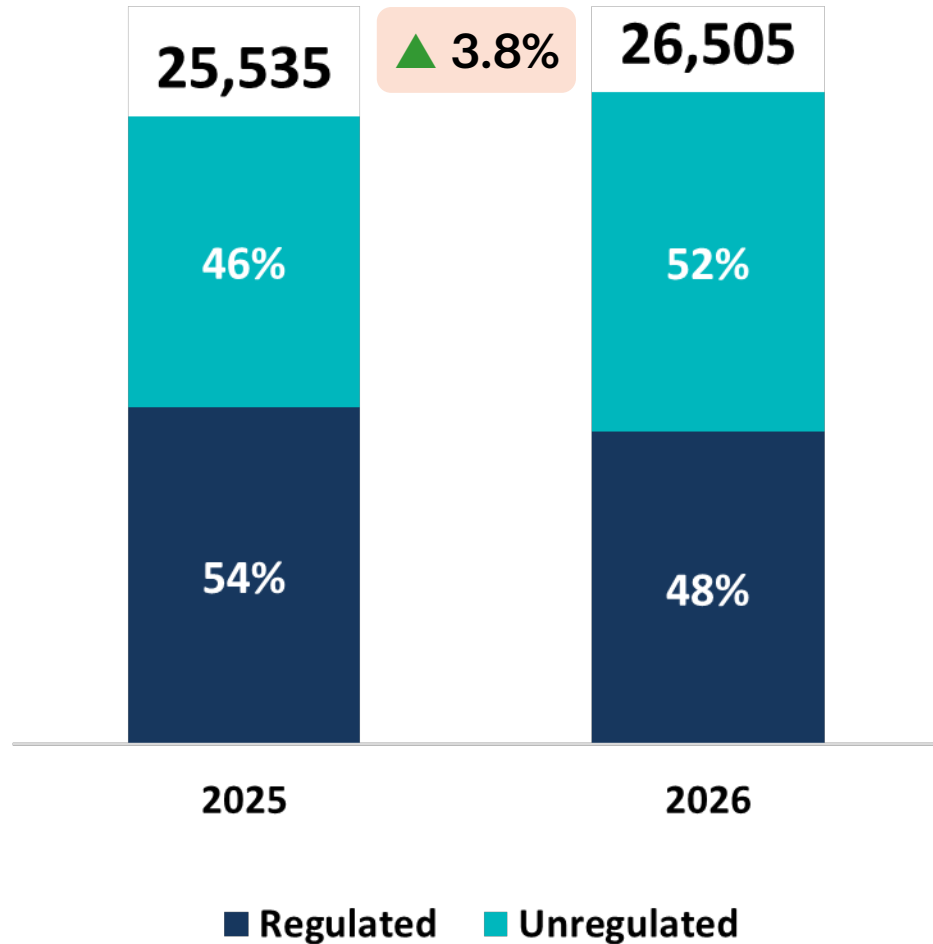


Retail Electricity Supply (RES)

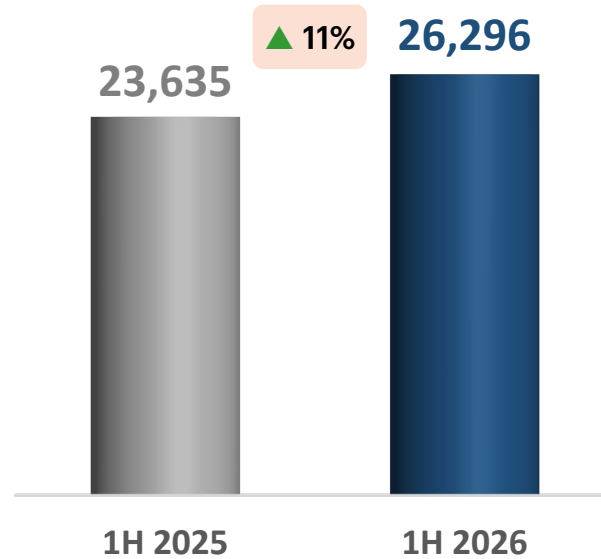
- **Sales volume** of **3,864 GWh** up by **9%**, driven by continuing customer acquisitions and synergies with the Power Generation group

1H 2026 vs. 2025 Financial Highlights Amounts in Million PhP

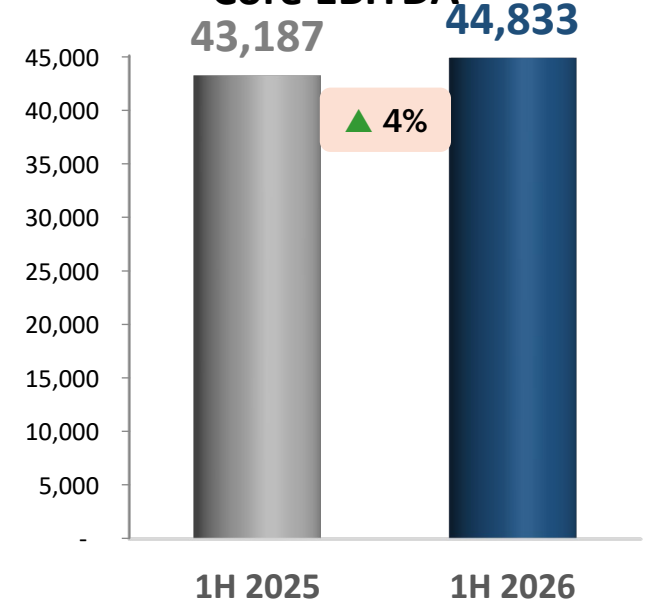
CCNI



Reported Income



Core EBITDA



Sales Volumes (in GWh)

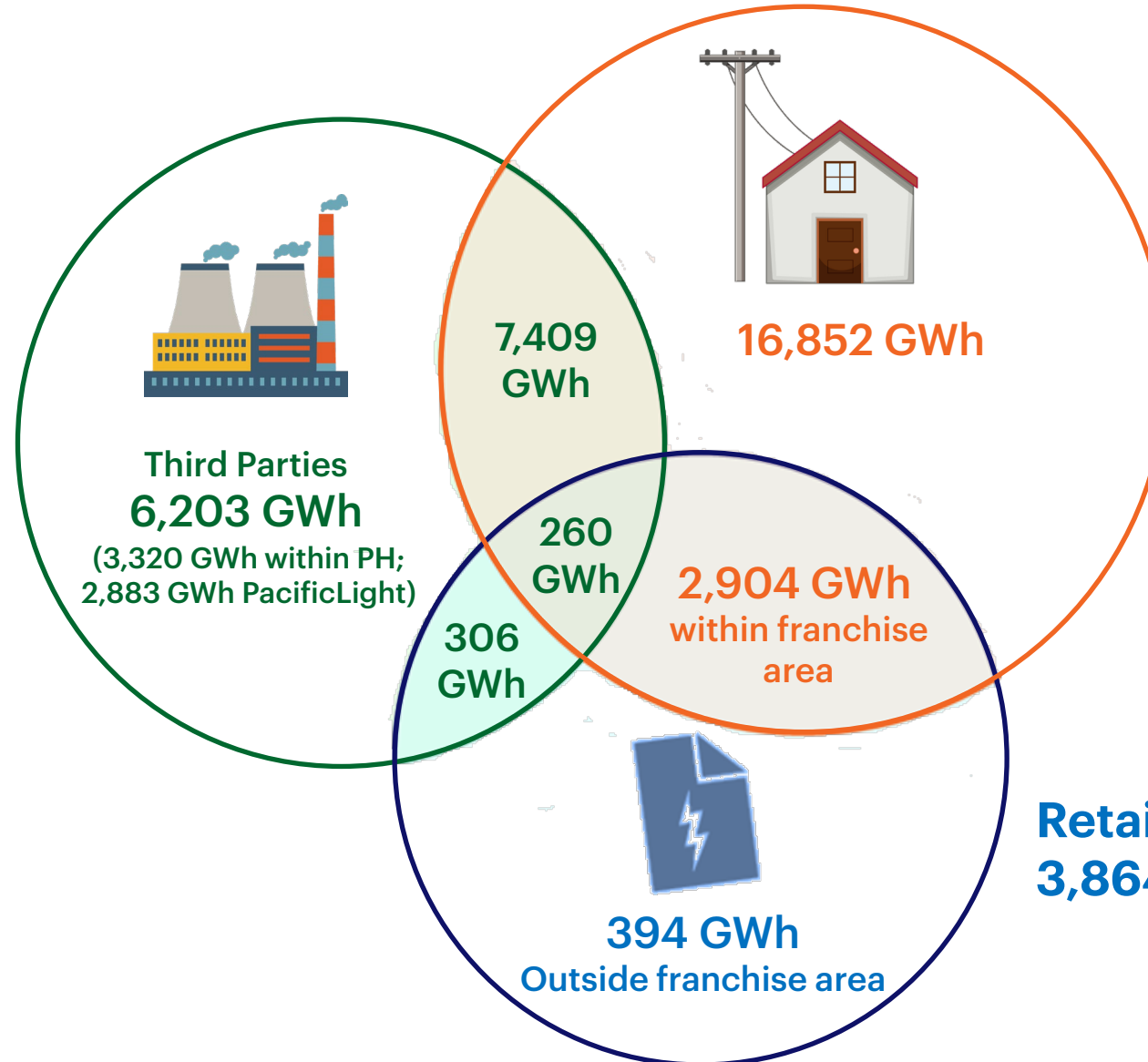
		vs. last year
DU	26,967	0%
Power Gen	14,178	12%
RES	3,864	9%

Note: System-wide power sales volume at 34,328 GWh, up 2% vs. 33,778 GWh in 2025

1H 2026 System-Wide Power Sales Volume Amounts in GWh

System-wide power sales volume at 34,328 GWh, up 2% vs. 33,778 GWh in 2025

MGEN
14,178 GWh
11,295 GWh within PH



Distribution Utility
27,425 GWh*

** Inclusive of sales volume of PELCO II*

Retail Electricity
3,864 GWh

394 GWh
Outside franchise area

1H 2026 vs. 2025 Revenues Amounts in Million PhP



Gross Revenues



Rose 16% driven by higher pass-through generation and transmission charges of the DU, and higher Power Generation and RES revenues



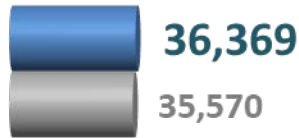
Generation, Transmission and others



Up 19% due to (i) higher fixed charges from the interim extension of a PPA; (ii) fuel cost recovery adjustments for 4 generation companies; (iii) higher LNG fuel prices; (iv) higher WESM charges; (v) increase in ancillary service charges and implementation of a higher MAR of NGCP beginning July 2025; and (vi) Peso depreciation



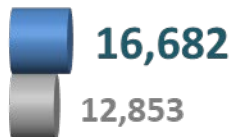
Distribution



Up 2% despite slightly lower volume sold due to the one-time reset cost refund last year



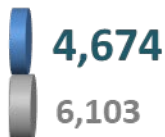
Energy Fee



30% increase from GBPC's higher volume, SP Calatagan's FIT rate adjustment, commissioning energy from new solar power plants and PEDC's fuel CIC adjustment, partially offset by weaker reserves market pricing

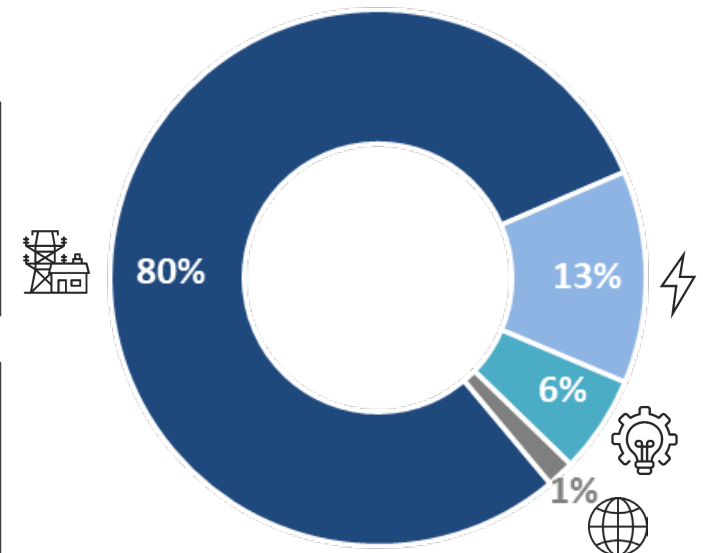


Non-electric



Largely from Radius for its enterprise and SME accounts and billable projects to PLDT; from MIESCOR's EPC projects; and MSERV's high voltage solutions and integrated facilities management projects

1H 2026 Revenues Breakdown



1H 2026 vs. 2025 Costs & Expenses Amounts in Million PhP



Total Costs and Expenses



Up 17% due to higher purchased power cost



Purchased Power Costs



Increased by 19% reflecting higher generation and transmission costs billed by the generation companies and NGCP



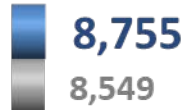
OPEX



1% decrease driven by continued cost management and operational efficiency initiatives



Depreciation & Amortization



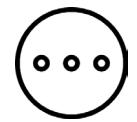
2% higher with the completion of CAPEX projects during the period



Coal and Fuel Power Plant O&M



23% increase due to (i) higher energy generated; (ii) spike in fuel prices; and (iii) plant maintenance of PEDC unit 3 and Cebu Energy's units 2 and 3

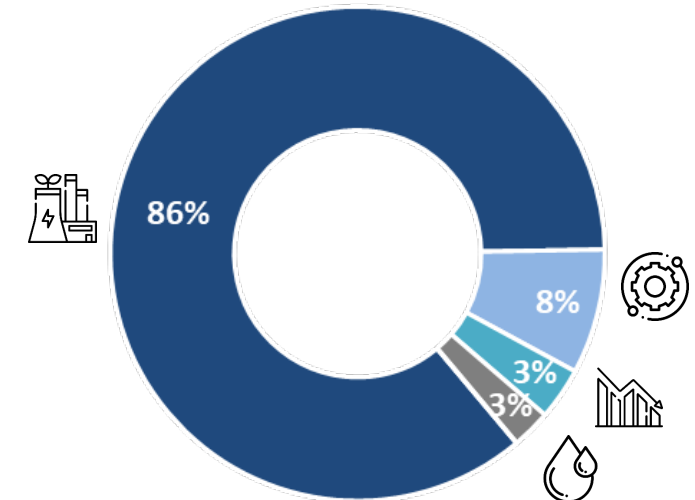


Others

(16)
(1,674)

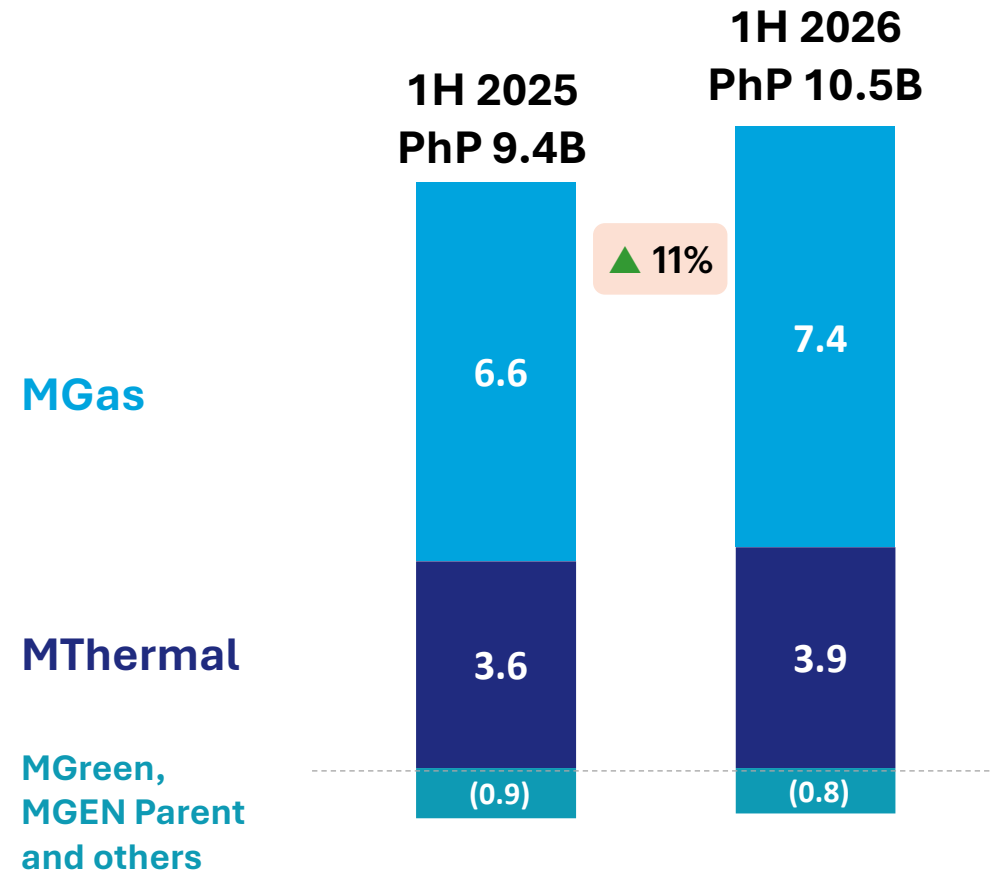
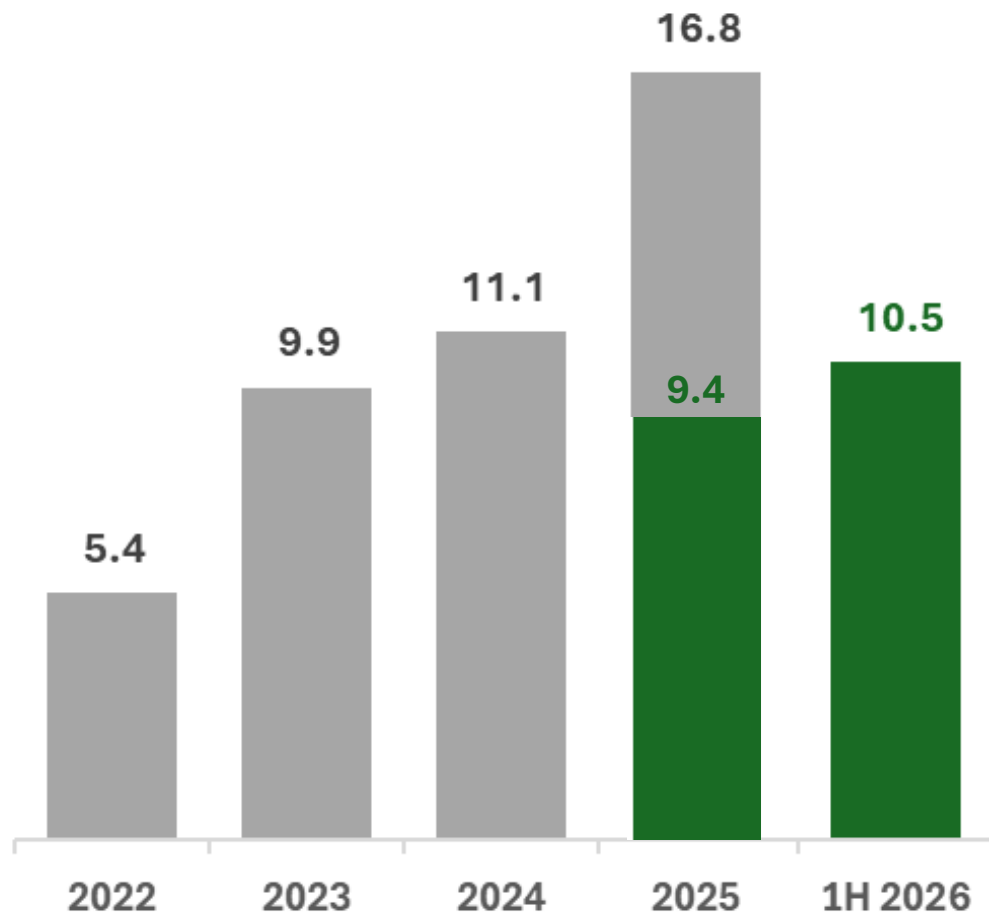
Consists of provision reversals after settlement of various tax arrearages/assessments, net of provisions for over/under-recoveries

1H 2026 Costs & Expenses Breakdown



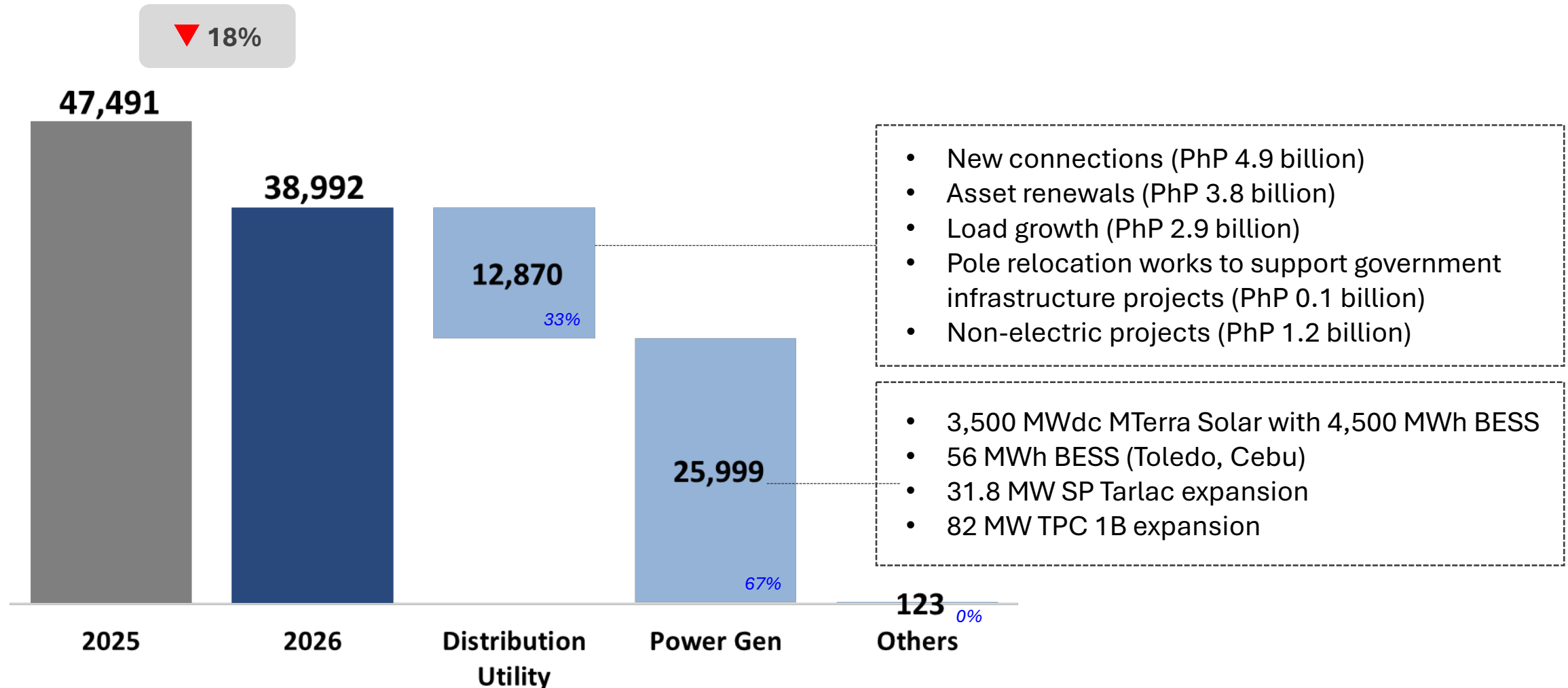
1H 2026 Power Generation CCNI Contribution Amounts in Billion PhP

PowerGen CCNI grew 11% to PhP 10.5 billion from PhP 9.4 billion in 2025, driven by LNGPH's full six-month contribution, and higher energy delivered by thermal and renewable plants



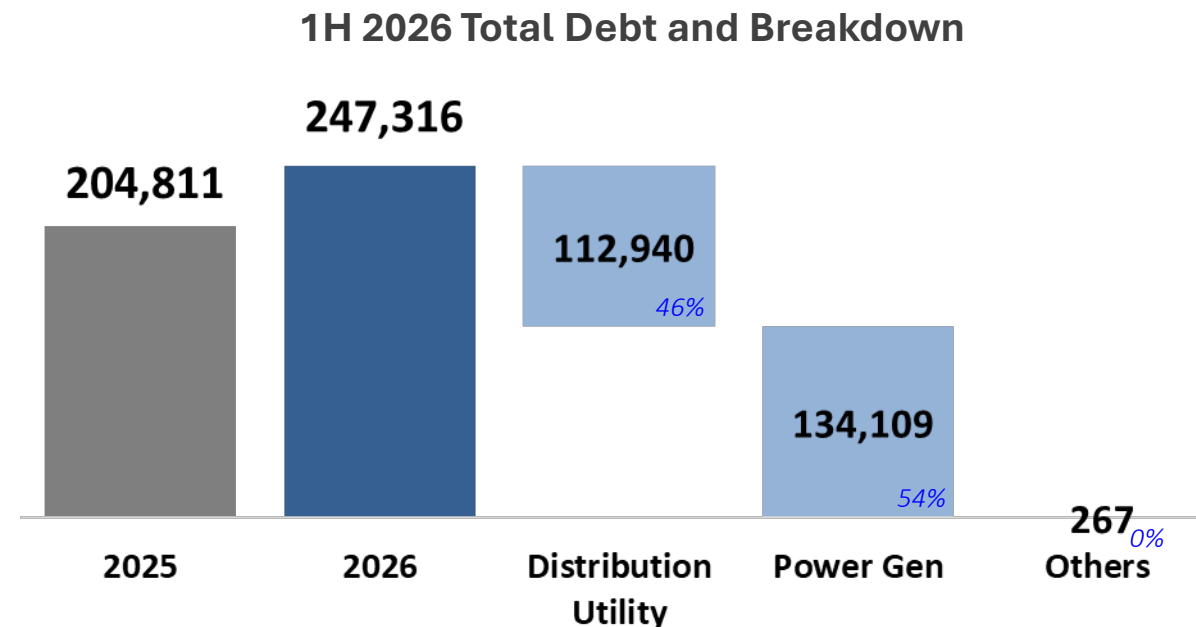
1H 2026 vs. 2025 Capital Expenditures Amounts in Million PhP

Consolidated CAPEX largely for solar power plants, battery energy storage systems, and distribution network projects



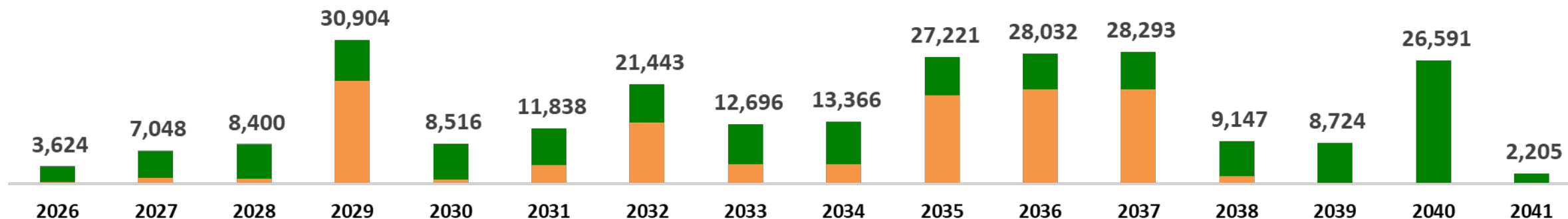
1H 2026 vs. 2025 Credit and Debt Profile Amounts in Million Php

	Jun-26	Jun-25
Cash, cash equivalents & short-term investments	120,053	101,101
Gross debt	247,316	204,811
Net debt	127,263	103,710
Gross debt/EBITDA	2.8	2.5
Net debt/EBITDA	1.4	1.3
Gearing ratio	0.7	0.7
Interest expense	4,293	4,395
Interest income	1,714	1,689



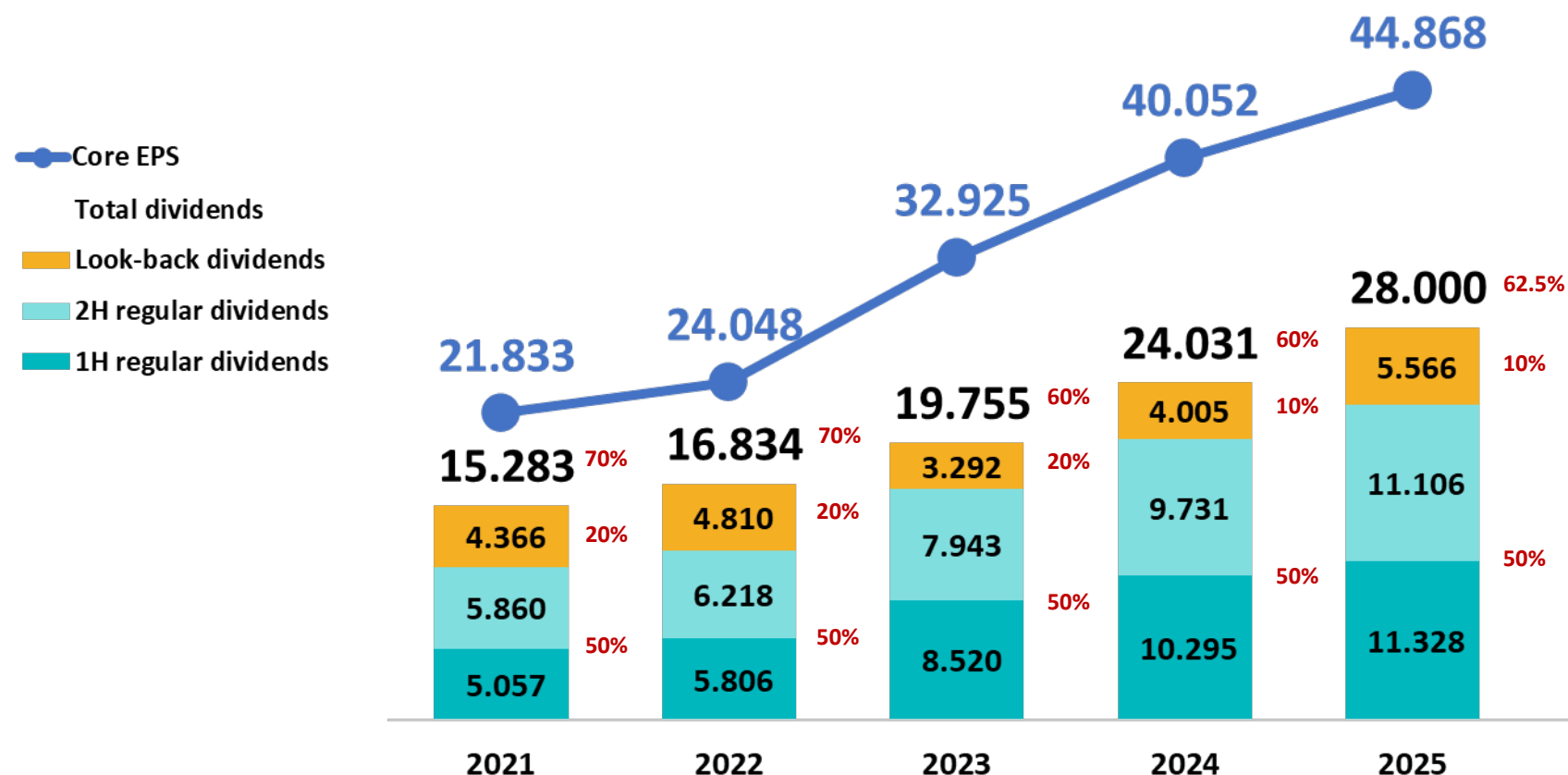
Debt Repayment Schedule

Parent MGen Others



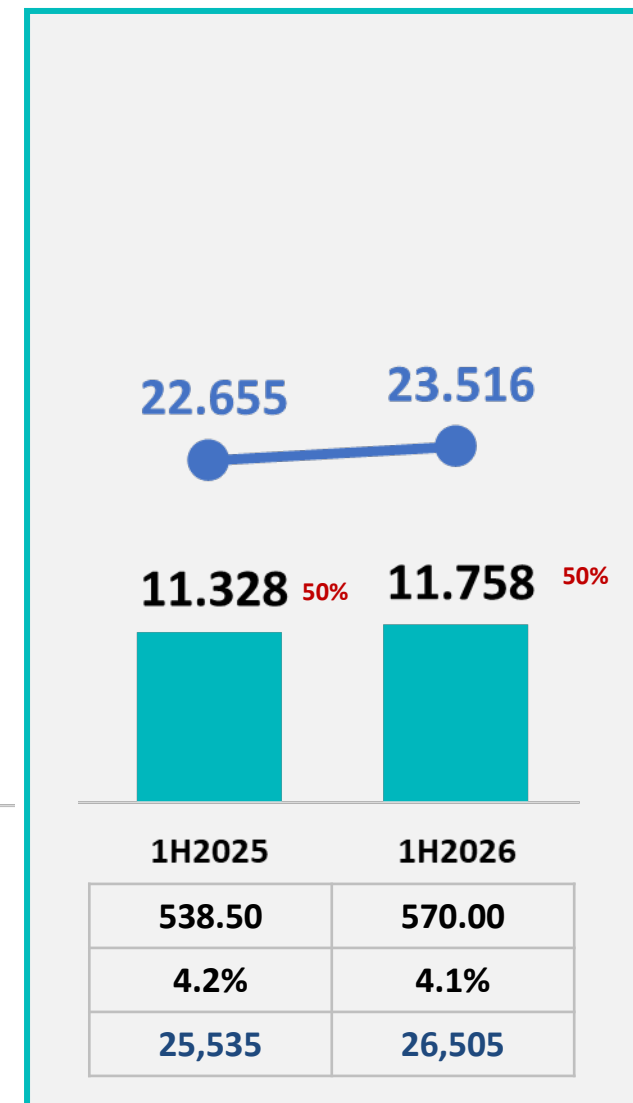
1H 2026 vs. 2025 Earnings and Dividends per Share Amounts in PhP

1H2026 Core EPS was at Php 23.516, up 4% versus Php 22.655 in 1H2025; dividend of Php 11.758 per share representing 50% of Core EPS



	2021	2022	2023	2024	2025
Period-end stock price	295.20	298.8	399.00	488.00	574.00
Dividend yield*	5.2%	5.6%	5.0%	4.9%	4.9%
CCNI (in PhP Mn)	24,608	27,105	37,110	45,142	50,570

* Computed using dividends declared out of Core EPS and year-end or end-June stock price



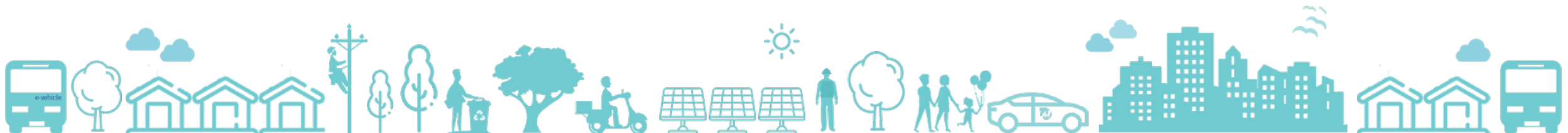
	1H2025	1H2026
Period-end stock price	538.50	570.00
Dividend yield*	4.2%	4.1%
CCNI (in PhP Mn)	25,535	26,505



FIRST HALF ENDED JUNE 30, 2026

OPERATIONAL PERFORMANCE REPORT

Media, Investors and Analysts Briefing



1H 2026 Operational Highlights

DISTRIBUTION UTILITY

Business Drivers

Energy Sales

26,967 GWh

▼0.5% vs 27,091 in YTD 2025

DU Net System Input

28,165 GWh

▼0.02% vs 28,169 in YTD 2025

Meralco Peak Demand

9.39 GW

May 28, 2026

▲5.9% vs 8.87 in YTD 2025

Customer Count

8.306 Million

▲2.2% vs 8.129 Million in YTD 2025

Service Performance

System Loss (12-MMA)

6.07%

▲0.19 ppt vs 5.88 in YTD 2025

Total SAIFI

0.426 times

▼11% vs 0.477 in YTD 2025

Total SAIDI

46.575 minutes

▼8% vs 50.570 in YTD 2025

Time to Connect

2.23 days

▼6.3% vs 2.38 in YTD 2025

Electricity Rate per kWh

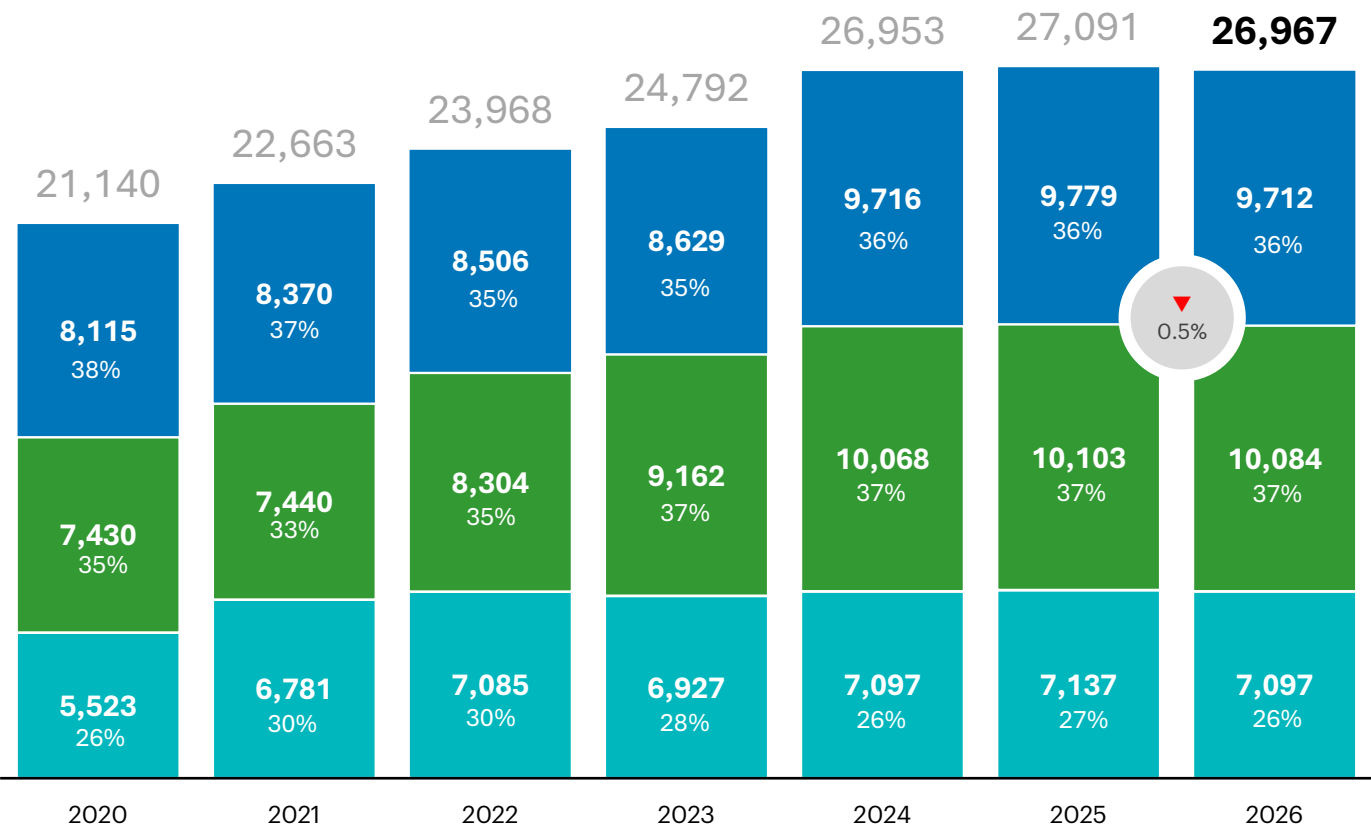
Average Retail Rate

PhP 13.09

▲15% vs 11.41 in 1H 2025

1H 2026 Consolidated Energy Sales in GWh

1H sales decline narrowed to 0.5%, with June surpassing the 5,000 GWh mark and reaching an all-time monthly high across all customer segments, driven by recovering demand and sustained customer energizations.



Parent is 99% | CEDC + SCPC is 1% |
Flat Streetlights account for < 1% | **1H 2026: 74 GWh**

Sales Drivers:

■ Residential

Residential narrowed the gap from last year, posting only a 0.7% decline as steady energization efforts offset impact of cooler weather

■ Commercial

Commercial remained flattish, as cooler weather, office vacancies, and energy efficiency initiatives offset gains in the restaurant segment

■ Industrial

Industrial posted 0.6% decline as Steel account shutdowns and market challenges in Plastics outweigh growth in Cement and Semicon

1H 2026 Major Project Updates

Energized Projects (April- June 2026)

2

Capacity
Addition

2

Reliability
Improvement

1

STL
Construction

133 MVA

Additional
Capacity

7 km

New STL
Length

PhP 1.32 Billion

Total Capital Expenditures
(ERC-filed amount)

Supporting load growth and improving
service reliability in the following areas:

- Baliaug, Bulacan
- Bustos, Bulacan
- Angat, Bulacan
- San Rafael, Bulacan
- Tondo, Manila
- Marikina City
- San Mateo, Rizal
- Malabon, Metro Manila



Development of Bustos 69 kV-13.8 KV Substation

- Energized on June 29, 2026
- CAPEX: PhP 643.56 Million (ERC filed amount)



Development of Osorio 115 kV-34.5 kV Substation

- Energized on April 30, 2026
- CAPEX: PhP 399.41 Million (ERC filed amount)



**Construction of
Parang-Marikina 115 kV Line**

- Energized on May 29, 2026
- CAPEX: PhP 137.25 Million (ERC filed amount)



**Uprating of 115 kV Power Circuit
Breakers at North Port Substation**

- Energized on June 17, 2026
- CAPEX: PhP 92.14 Million (ERC filed amount)



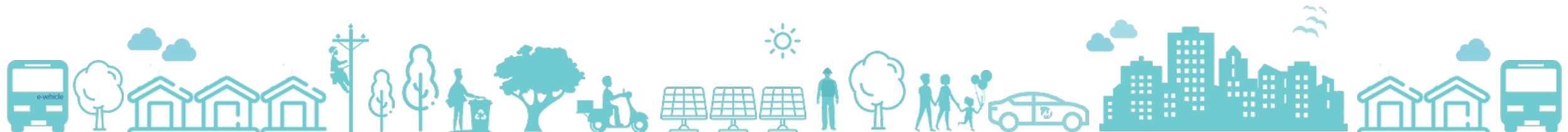
**Construction of New Control
House with Switchgear Room at
Malabon Substation**

- Completed on June 25, 2026
- CAPEX: PhP 48.43 Million (ERC filed amount)



FIRST HALF ENDED JUNE 30, 2026 REGULATORY REPORT

Media, Investors and Analysts Briefing



Interim Extension of Power Purchase Agreement (PPA) with FGPC

- **June 10, 2026:** DOE letter directed Parties to “*immediately execute the extension of the PPA for a period up to 25 December 2026 [(“Third Interim Extension”)], on terms consistent with the existing PPA and its prior extensions, or **on such other mutually agreed terms as are not less favorable to the public interest***”, recognizing that “the Santa Rita Plant is among the most critically needed generation assets in the Luzon Grid” and “has consistently and reliably supported grid stability across successive PPA extensions”.
- **June 24, 2026:** ERC granted the **Third Interim Extension**, with the following “Rate Improvement Measures”:

Non-Fuel Charges	▪ Monthly discount of PhP50M
Line Rental (LR)	▪ LR exceeding PhP0.15/kWh, up to PhP25M per Billing Period, c/o FGPC (LR costs beyond PhP25M, if any, continue to be borne by MERALCO’s customers)
Currency	▪ USD-denominated components of Non-Fuel Charges (i.e., CRF, FOM, and VOM) converted to Peso at an exchange rate of not more than USD 1.00 = PhP62.00 ▪ Full financial risk arising from any exchange rate for Non-Fuel Charges beyond the exchange rate cap shall be assumed by FGPC.

- In sum, estimated savings/reductions for the extension period (July to December 2026) amount to (1) **PhP300M** for Non-Fuel Charges discount and **PhP150M** for LR costs c/o FGPC under the PPA, and (2) over **PhP3.8B** due to provision of Malampaya gas to Ilijan (“Fuel Cost Savings”) beginning September 1, 2026 under the SPPC PSA, equivalent to an average of **PhP0.36/kWh reduction or savings to customers**.

Update on MERALCO's Competitive Selection Process (“CSP”) for 600 MW Baseload Supply (“600 MW Baseload CSP”)

- **June 18, 2026:** The DOE sent MERALCO an updated letter, noting revision of the 600 MW Baseload CSP into “two phases with a contract duration of fifteen (15) years from the Operations Effective Date, while maintaining the total contract capacity at 600 MW...” and **affirming that MERALCO may proceed with CSP on basis of the revised capacity breakdown and OEDs.**
- **June 23 and 30, 2026:** Publications of the Invitation to Bid and Terms of Reference.

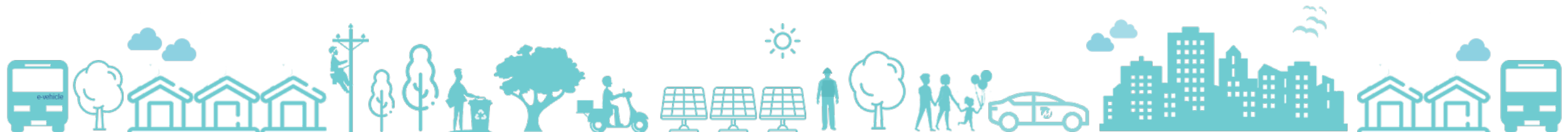
MILESTONES	DATE
Pre-Bid Conference	July 28, 2026
Deadline to increase Offered Contract Capacity and/or change indicated Nominated Plants	August 25, 2026
Bid Submission and Opening of Bids	September 1, 2026

- **Remaining 2025 CSP for 900 MW Baseload Supply.** In October 2025, MERALCO submitted to the DOE its proposed TOR for approval.
- The 900 MW Baseload CSP is for (i) 600 MW by February 26, 2031, and (ii) additional capacity of 300 MW by February 26, 2032, with a contract term of fifteen (15) years for each phase.



FIRST HALF ENDED JUNE 30, 2026 POWER GENERATION HIGHLIGHTS

Media, Investors and Analysts Briefing



Operational discipline anchored on health and safety



> **118 million**
safe man-hours*

1H 2026

64	<i>First Aid Cases</i>
12	<i>Recordable Case</i>
0	<i>Loss Time Accident</i>
0	<i>Fatality</i>



*Running total

1H 2026 Energy delivered up by 12% versus 1H 2025



	Business Unit	Year-to-Date Performance in GWh		
		1H 2025	1H 2026	% change
	MGEN Thermal Energy, Inc.	2,788	2,918	▲ 5%
	San Buenaventura Power Ltd. Co.	1,803	1,784	▼ 1%
	PacificLight Power	2,865	2,883	▲ 1%
	LNGPH	4,800 *	5,767	▲ 20%
	MGEN Renewable Energy, Inc. & SPNEC	387	825	▲ 113%
		12,644	14,178	▲ 12%



Energy delivered is comprised of contracted capacities and participation in the energy and reserve market.

Figures are rounded off

*LNGPH Q1 2025 started January 31, 2025

**SEC approved the name change from Global Business Power Corp. (GBPC) to MGEN Thermal Energy, Inc. in June 2026.

1H 2026 Power Generation (Results of Operations)



Plant Availability

1H 2025

95.9%

1H 2026

92.9%

▼ 3% vs. 1H 2025

Energy Delivered

1H 2025

12,644 GWh

1H 2026

14,178 GWh

▲ 12% vs. 1H 2025

Toledo BESS energized in May, marking Visayas' first two-hour battery energy storage facility



Developed through Toledo Energy Development Corporation, a thermal subsidiary of MGEN, the Toledo BESS 56.44 MWh in its Phase 1 operations.

Energized last 08 May 2026, the facility utilizes advanced lithium-ion technology to store electricity from both renewable and conventional power sources through the Wholesale Electricity Spot Market (WESM) – making energy available when the grid requires additional support.

MGEN's thermal arm officially completes its corporate name change



The Securities and Exchange Commission (SEC) has approved the corporate name change of Global Business Power Corporation (GBP) to MGEN Thermal Energy, Inc. – strengthening its alignment within the MGEN portfolio.

MGEN Inaugurates MTerra Solar Phase 1



On 14 July 2026, MTerra Solar Phase 1 was officially inaugurated – marking the completion of the first phase of what is set to become the world's largest integrated solar photovoltaic (PV) and battery energy storage system (BESS).

91%

Phase 1 Progress

1,373 MW

Solar capacity energized

3,300 MWh

BESS energized

151 GWh

Energy delivered

>30 million

Total Safe Manhours

Figures as of end-June 2026

MGEN restores thermal facilities safely and efficiently



Sarangani Energy Corporation (SEC) successfully brought 2 units of its 237-megawatt coal-fired power plant back online less than a week after the earthquake – following urgent restoration work and engineering assessments.



Panay Energy Development Corporation (PEDC) has successfully synchronized Unit 3 of its 278.4-megawatt coal-fired power plant in Iloilo City to the grid – ahead of the previously communicated recovery timeline after an intensive engineering and restoration program that prioritized safety, technical rigor, and operational excellence.

Meralco, MGEN, and VinEnergO sign strategic energy cooperation agreement



Meralco, MGEN, and Vietnam-based VinEnergO Energy Joint Stock Company (VinEnergO) have signed a Memorandum of Understanding (MOU) to explore potential collaboration in advancing energy security, system reliability, and the transition to cleaner energy in the Philippines.

As part of the collaboration, MGEN and VinEnergO will explore renewable energy-based solutions capable of delivering up to five gigawatts (5 GW) of baseload-equivalent capacity. This could potentially involve the deployment of approximately 25 GW of integrated renewable energy and energy storage capacity.

Retail Electricity Supply (RES) Updates

With RCOA threshold down to 100 kW, Customer Choice is becoming more important.



Powering a better tomorrow



Php 800,000

Mobilized in relief assistance in Sarangani post-earthquake

Reaching 3,000 individuals

51 schools

Supported through Brigada Eskwela

Reaching 29,130 beneficiaries

CAUTIONARY STATEMENTS

This presentation is prepared for the parties presently invited for the purpose of discussion. This presentation has consequential limitations and is not a comprehensive discussion about **MANILA ELECTRIC COMPANY AND ITS SUBSIDIARIES (Meralco)**. These materials are restricted to the participants and may only be used in conjunction with the meeting held on such date.

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