(b) State any in-house training and external courses attended by Directors and Senior Management² for the past three (3) years:

Name of Director/Officer	Date of Training	Program	Name of Training Institution
	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
Manuel V. Pangilinan	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 19, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	December 08, 2011	Board Governance Responsibilities: Risks, Culture and Leadership conducted by PLDT's CG education program	Mr. Steven John Priest, Senior Advisor -Global Compliance Services, Inc. USA
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Ray C. Espinosa	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	December 2, 2013	Ethics and Governance Failures in the	Winthrop Swenson Compliance

² Senior Management refers to the CEO and other persons having authority and responsibility for planning, directing and controlling the activities of the company.

MERALCO 2014 ACGR Page 53 of 209

		Past (Board Responsibility)	System Legal Group, Makati Shangri-La
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	December 08, 2011	Board Governance Responsibilities: Risks, Culture and Leadership conducted by PLDT's CG education program	Mr. Steven John Priest, Senior Advisor -Global Compliance Services, Inc. USA
	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Jose Ma. K. Lim	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 19, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	July 20, 2012	Meralco Orientation for New Director	Meralco Corporate Governance, Human Resources and Regulatory Management Office
	December 08, 2011	Performance, Principles and People: A Discussion with the PLDT Board of Directors	Mr. Steven John Priest, Senior Advisor -Global Compliance Services, Inc. USA
Oscar S. Reyes	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office

MERALCO 2014 ACGR Page 54 of 209

	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	April 1, 2014	Corporate Governance Requirements Under US Laws and Regulations and the Foreign Corrupt Practices Act of 1977	Atty. Ma. Lourdes C. Rausa- Chan Chief Governance Officer PLDT Corporate Governance
	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 19, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)
	December 08, 2011	Board Governance Responsibilities: Risks, Culture and Leadership conducted by PLDT's CG education program	Mr. Steven John Priest, Senior Advisor -Global Compliance Services, Inc. USA
Artemio V. Panganiban	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong

MERALCO 2014 ACGR Page 55 of 209

		Economies and Their Application in the Philippines and other ASEAN Countries	
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 19, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	December 08, 2011	Board Governance Responsibilities: Risks, Culture and Leadership conducted by PLDT's CG education program	Mr. Steven John Priest, Senior Advisor -Global Compliance Services, Inc. USA
Pedro E. Roxas	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
Lance Y. Gokongwei	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	January 13, 2014	Orientation for New Directors	Meralco Key Officers
	December 22-23, 2003	Corporate Governance and Risk Management	Ateneo-BAP Institute of Banking

MERALCO 2014 ACGR Page 56 of 209

James L. Go	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	January 13, 2014	Orientation for New Directors	Meralco Key Officers
	December 5, 2011	Corporate Governance Seminar	Sycip, Gorres, Velayo &Co. and Knowledge Institute
	June 17, 2014	Corporate Governance Seminar	Sycip, Gorres, Velayo &Co.
John L. Gokongwei, Jr.	November 13, 2012	Accounting Standards Updates Tax Updates	Sycip, Gorres, Velayo & Co.
	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Napoleon L. Nazareno	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	December 2, 2013	Ethics and Governance Failures in the Past (Board Responsibility)	Winthrop Swenson Compliance System Legal Group, Makati Shangri-La
	November 20, 2012	Navigating the New World of Business	Speaker: Dr. Thomas Donaldson, PhD
	August 29, 2012	Effective Risk Management and Internal Controls	Presented by: Mr. Tim Clough, Mr. Keith Stephenson and Mr. Wong Hung Han Risk & Controls Solutions, PriceWaterhouseCoopers
	August 29, 2012	Corporate Governance Practices for Listed	Presented by: Ms. Cecelia Ng

MERALCO 2014 ACGR Page 57 of 209

		Company's Directors Under the New Listing Rules	
	February 2-3, 2012	Future Proofing Our Business	Facilitated by: Mr. Karl Ronn and Mr. Bob Johansen
Manuel M. Lopez	August 24, 2015	Corporate Governance Seminar	Sycip, Gorres, Velayo & Co.
·	September 15, 2014	Corporate Governance Seminar	Sycip, Gorres, Velayo &Co.
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Roberto R. Almazora	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First Philippine International CG Forum:	Aldrin Monsod Managing, Director, Corporate

MERALCO 2014 ACGR Page 58 of 209

		Marching Towards Economic Sustainability	Governance Asia Hong Kong
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Alfredo S. Panlilio	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson , The Wharton School of Business
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Ramon B. Segismundo	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter , Center for Professional Responsibility in Business and Society, Meralco Theater

MERALCO 2014 ACGR Page 59 of 209

	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 19, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First Philippine International CG Forum: Marching Towards Economic Sustainability	Aldrin Monsod Managing, Director, Corporate Governance Asia Hong Kong
	December 01, 2011	Corporate Governance Orientation Program	Rex C. Drilon II, President and CEO, Institute of Corporate Directors (ICD)
	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Betty C. Siy-Yap	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First	Aldrin Monsod

MERALCO 2014 ACGR Page 60 of 209

		Philippine International CG Forum: Marching Towards Economic Sustainability	Managing, Director, Corporate Governance Asia Hong Kong
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)
	December 01, 2011	Corporate Governance Orientation Program	Rex C. Drilon II, President and CEO, Institute of Corporate Directors (ICD)
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Rafael L. Andrada	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape	Keith T. Darcy, Executive Director

MERALCO 2014 ACGR Page 61 of 209

		(with PLDT/MVP Group of Companies)	Ethics & Compliance Officer Association (ECOA)
	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
Ruben B. Benosa	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First Philippine International CG Forum: Marching Towards Economic Sustainability	Aldrin Monsod Managing, Director, Corporate Governance Asia Hong Kong
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)

MERALCO 2014 ACGR Page 62 of 209

	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
Helen T. de Guzman	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First Philippine International CG Forum: Marching Towards Economic Sustainability	Aldrin Monsod Managing, Director, Corporate Governance Asia Hong Kong
	December 01, 2011	Corporate Governance Orientation	Good Governance Advocates and Practitioners of the Philippines (GGAPP)
	July 01, 2011	Corporate Governance Orientation	International Finance Corporation and Institute of Corporate Directors

MERALCO 2014 ACGR Page 63 of 209

Ivanna G. dela Peña	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and Society, Meralco Theater
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	December 01, 2011	Corporate Governance Orientation Program	Rex C. Drilon II, President and CEO, Institute of Corporate Directors (ICD)
William S. Pamintuan	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	December 1, 2014	21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former Managing Director of JP Morgan and Company (Tokyo, Singapore, London, and New York), Author and Public Speaker
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	November 26, 2013	Handling Ethical Dilemmas: Tools and Techniques	Gretchen A. Winter Center for Professional Responsibility in Business and

MERALCO 2014 ACGR Page 64 of 209

			Society, Meralco Theater
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President
			Obama's Aide and Operative
	Navarahan 20, 2012	First Pacific Companies: Navigating the	Thomas Donaldson
November 20, 2012	New World of Business	The Wharton School of Business	
		Corporate Governance Asia's First	Aldrin Monsod
	August 15, 2012	Philippine International CG Forum:	Managing, Director, Corporate
	August 15, 2012	Marching Towards Economic	Governance Asia
		Sustainability	Hong Kong
		Corporate Responsibility	Keith T. Darcy,
	August 10, 2012		Executive Director
	August 10, 2012	in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Ethics & Compliance Officer
		(with PLD1/MVP Group of Companies)	Association (ECOA)
		Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a
	October 29, 2015		managing partner of Disini and
			Disini Law Office
		21st Century Leadership & Governance: Thriving Amid Change, Complexity & Lots of Choices	Mr. Chris Lowney, Former
	December 1, 2014		Managing Director of JP Morgan
			and Company (Tokyo,
			Singapore, London, and New
			York), Author and Public
Marthyn S. Cuan			Speaker
Iviartiyii 3. caan	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto,
			President/CEO, Institute of
			Corporate Directors
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President
			Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the	Thomas Donaldson
		New World of Business	The Wharton School of Business
	August 15, 2012	Corporate Governance Asia's First	Aldrin Monsod
		Philippine International CG Forum:	Managing, Director, Corporate
		Marching Towards Economic	Governance Asia

MERALCO 2014 ACGR Page 65 of 209

		Sustainability	Hong Kong
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)
	January 27, 2012	Corporate Governance Orientation for Subsidiaries	SMART Corporate Governance Office/Meralco Investment Planning and Monitoring
Raymond B. Ravelo	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	March 8, 2013	First Pacific Companies: Lifting the Hood	Mr. Roger Fisk, President Obama's Aide and Operative
	November 20, 2012	First Pacific Companies: Navigating the New World of Business	Thomas Donaldson The Wharton School of Business
	August 10, 2012	Corporate Responsibility in the Changing Global Landscape (with PLDT/MVP Group of Companies)	Keith T. Darcy, Executive Director Ethics & Compliance Officer Association (ECOA)
	January 27, 2012	Corporate Governance Orientation for Subsidiaries	SMART Corporate Governance Office/Meralco Investment Planning and Monitoring

(a) Continuing education programs for Directors (and Senior Management/Officers): programs and seminars and roundtables attended during the year.

Name of Director/Officer	Date of Training	Program	Name of Training Institution
Manuel V. Pangilinan	October 30, 2015	Data and Information Rules: What the	Atty. Jose Jesus Disini, a
		Board Should Know	managing partner of Disini and

MERALCO 2014 ACGR Page 66 of 209

			Disini Law Office
Ray C. Espinosa	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Jose Ma. K. Lim	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Oscar S. Reyes	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Artemio V. Panganiban	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Pedro E. Roxas	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
Lance Y. Gokongwei	March 31, 2014	ASEAN Corporate Governance Orientation	Ricardo Nicanor B. Jacinto, President/CEO, Institute of Corporate Directors
	January 13, 2014	Orientation for New Directors	Meralco Key Officers
James L. Go	December 4, 2014	Corporate Governance: What to Expect from the SEC and Corporate Governance Trends and Current Topics in Developed Economies and Their Application in the Philippines and other ASEAN Countries	Mr. Graham Winter, a partner of global law office Gibson Dunn in Hong Kong
	January 13, 2014	Orientation for New Directors	Meralco Key Officers
John L. Gokongwei, Jr.	June 17, 2014	Corporate Governance Seminar	Sycip, Gorres, Velayo &Co.

MERALCO 2014 ACGR Page 67 of 209

Napoleon L. Nazareno	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Manuel M. Lopez	August 24, 2015	Corporate Governance Seminar	Sycip, Gorres, Velayo & Co.
Roberto R. Almazora	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Alfredo S. Panlilio	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Ramon B. Segismundo	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Betty C. Siy-Yap	October 30, 2015	Data and Information Rules: What the Board Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Rafael L. Andrada	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Ruben B. Benosa	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Helen T. de Guzman	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office
Ivanna G. dela Peña	October 29, 2015	Data and Information Rules: What Management Should Know	Atty. Jose Jesus Disini, a managing partner of Disini and Disini Law Office

MERALCO 2014 ACGR Page 68 of 209