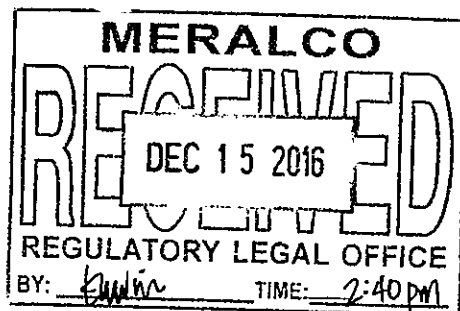


Republic of the Philippines
ENERGY REGULATORY COMMISSION
San Miguel Avenue, Pasig City

IN THE MATTER OF THE
APPLICATION FOR
AUTHORITY TO
IMPLEMENT A NEW
CUSTOMER INFORMATION
SYSTEM (CIS), WITH
PRAYER FOR PROVISIONAL
AUTHORITY



ERC Case No. 2016-182RC

MANILA ELECTRIC
COMPANY (MERALCO),

Applicant.

X-----X

D O C K E T E D

Date: DEC 15, 2016

By: [Signature]

ORDER

On 27 October 2016, Applicant Manila Electric Company (MERALCO) filed an Application for authority to implement its New Customer Information System (CIS) Project with prayer for provisional authority.

In its Application, MERALCO alleged, among others, the following:

1. Applicant MERALCO is a private corporation duly organized and existing under the laws of the Republic of the Philippines, with principal office located at Lopez Building, Ortigas Avenue, Barangay Ugong, Pasig City. It may be served with notices and other processes of this Honorable Commission through its undersigned counsel at the address indicated herein.
2. MERALCO has a legislative franchise to construct, operate and maintain an electric power distribution system for the conveyance of electric power to the end-users in the cities and municipalities of Metro Manila, Bulacan, Cavite and Rizal, and certain cities/municipalities/barangays in Batangas, Laguna.

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Quezon and Pampanga, pursuant to Republic Act No. 9209.

3. MERALCO is part of the First Entry Group of distribution utilities that entered Performance Based Regulation ("PBR"). In its Final Determination dated 6 June 2011 in ERC Case No. 2010-069 RC, the Honorable Commission set out its final position on the price control arrangements that would apply to MERALCO for the Third Regulatory Period (3RP) covering the period from 1 July 2011 to 30 June 2015, including its approval of MERALCO's proposed Capital Expenditure (CAPEX) Program, for the said period.
4. The last year of MERALCO's Third Regulatory Period expired on 30 June 2015. The Fourth Regulatory Period (4RP) for the First Entry Group commenced on 1 July 2015 and will end on 30 June 2019. However, MERALCO is yet to undergo the reset process and is awaiting the release by this Honorable Commission of the final rules to govern the filing of its reset application for the next regulatory period.
5. This Application is being filed pursuant to Section 20 (b) of Commonwealth Act No. 146, as amended, otherwise known as the Public Service Act, which requires any public service to seek the prior approval of the Honorable Commission before it can establish, construct, maintain, and operate new facilities or make any extension of its existing facilities.

A. BACKGROUND AND RATIONALE FOR THE NEW CUSTOMER INFORMATION SYSTEM (CIS)

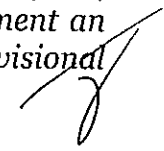
6. The existing CIS of MERALCO, the CMSv10, stores the transaction records of MERALCO's close to 6 million customers ranging from residential, general service, small to very large commercial and industrial to flat streetlight services. It directly supports the meter-to-cash activities of MERALCO by integrating the core processes that contribute to MERALCO's financial viability such as service application, meter reading, and commercial management (contracting, billing, payments and collection) through the interface of the CMSv10 with the different internal systems of MERALCO, such as the following:



- a. Financial Management Systems, the Call Center's Computer Telephony system and the Corporate Data warehouse system;
- b. Enterprise Asset Management (EAM) – This facilitates compliance with the Energy Regulatory Commission's Order¹ for MERALCO to develop a more integrated Asset Management System;²
- c. Prepaid Electricity Management System (PEMS) – This formed part of MERALCO's capital expenditure project line-up for the Third Regulatory Period. Integration is necessary to facilitate the monitoring of consumption, monthly true-up adjustment of the Prepaid Billing, and the shifting from postpaid to prepaid programs and vice versa of about 40,000 customers;
- d. Meter Data Management System (MDMS) - This formed part of MERALCO's approved capital expenditure projects line-up for the Third Regulatory Period. Integration is necessary for management of the 15-minute readings of the smart meter and meter events like disconnection and reconnection. The MDMS is the core application system to support the Smart Grid initiatives; and
- e. Outage Management System (OMS) - This provides information on outages affecting distribution facilities. This information is linked to customer information in the CIS and allows feedback to affected customers. Moreover, outage reports recorded in the CIS are forwarded to the Outage

¹ Order dated 6 July 2011 in ERC Case No. 2010-069 RC.

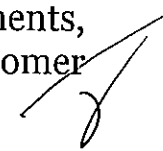
² An Application for the approval of the EAM has been filed before the Energy Regulatory Commission (ERC) and docketed as ERC Case No. 2013-014 RC, entitled "*In the Matter of the Application for Authority to Implement an Enterprise Asset Management System, with Prayer for Provisional Authority.*"



Manage System to trigger trouble resolution activities.

7. The existing CIS of Meralco, the CMSv10, is a 10-year old system that was acquired in CY2006 from Soluziona Philippines, Inc. to support the required activities and processes in anticipation of the Retail Competition and Open Access (RCOA), which was scheduled to start in July 2007.
8. In 2007, the CMSv10 was used to handle the demand aggregation of customers under the Customer Choice Program (CCP) in as much as the program requires the monitoring of customers' 15 minute readings and the application of different prices for each time period which cannot be supported by the obsolete CMS Mainframe (CMS MF).
9. In 2011, the intended use of the CMSv10 was further realized when the system was used to support the growing complexities of handling the concerns of MERALCO's General Power (GP) or medium and large commercial / industrial customers.
10. In March 2013, MERALCO filed an application to migrate the rest of its captive customers from the CMS MF, which has been in service for fifteen (15) years back then, to the existing CMSv10 in order to address the technological obsolescence of the CMS MF.
11. The application for the migration of the rest of MERALCO's customers to the CMSv10 was approved by the Honorable Commission on September 2, 2013 under Energy Regulatory Commission (ERC) Case No. 2013-32 RC. The migration was done in phases and was completed in April 2014.

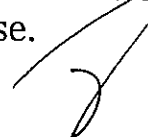
B. PROJECT DESCRIPTION AND COMPONENTS

12. At present, MERALCO is faced with rapidly evolving changes and developments in the electric power industry, and its ever-growing customer base. Accordingly, and in order to address the problems posed by technological obsolescence as well as requirements of future customers, including regulatory, technological and industry requirements, MERALCO proposes to purchase a new Customer
- 

Information System (CIS) to replace the existing CMSv10. Attached as **Annex "A"** and made an integral part hereof is the Project Justification for the proposed new CIS Project, which document includes a more detailed description of the Project, the various options considered by MERALCO, and the Qualitative and Quantitative Analyses of the options considered.

13. The project will include the acquisition of a new application system, database licenses and hardware. More particularly, the project will involve the following activities:

- a. Process Review and Design – this involves the review of MERALCO’s current business processes and aligning them with global utility best practices in order to determine the most effective and efficient way of providing customer service. This will also help determine the right application system for MERALCO.
- b. Procurement – this involves the selection and acquisition of the replacement system and the implementation service provider of the project. This involves also the acquisition of the necessary hardware and licenses needed for the development phase.
- c. Detailed Design – this involves the system design that will incorporate the business requirements into the replacement system.
- d. Build and Test – this involves the actual development of the changes in the replacement system and the testing of its components and its integration with other application systems.
- e. Procurement – this involves the acquisition of the necessary hardware and licenses for the go-live phase.

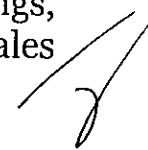


- f. Data Migration – this involves the migration of the data from the existing CIS to the replacement system.
- g. Deployment – this involves the preparatory activities prior to go-live. This includes user trainings, communication activities to internal users and external customers of the system and process changes, and the actual system deployment activities.

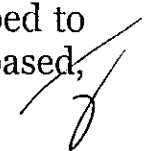
The need for a new Customer Information System (CIS)

14. Since the promulgation of the EPIRA, the ERC was already preparing for RCOA by issuing rules which were considered by MERALCO in setting up a CIS. New business requirements were expected to emerge with open access and deregulation, requiring MERALCO to be more agile in responding to the needs of its customers. The three main drivers that required further system development/customization were as follows:

- a. New business processes triggered by the then upcoming market situation (deregulation, competitive market, regulatory requirements). Aside from the customer process typical of a regulated market, new processes like marketing, accounting, billing and settlement of energy transactions (including losses and energy imbalances) between the distribution utility, retail suppliers and market operator settlement of financials with other distribution utilities, market operators and generating companies and demand forecasting were to emerge. Not only were new processes defined and implemented, but processes that were well established in regulated markets would also be redefined and adapted to the new market reality. These included shifts to flexible pricing, quarter-hour/hourly meter readings, non-electricity product offers and sales



and bundling of different products and services.

- b. Advances in technology such as those for remote meter reading, hourly reading, among other things.
 - c. Need for data interchange between different market players (distribution utility, retail suppliers and the market operator other distribution companies, retail companies, market operators). This included handling customer requests to change suppliers, comparison of meter reading data between distribution and supply companies and transfer of billing information for settlement purposes.
15. Furthermore, some initiatives and programs offered by MERALCO are not sufficiently supported by the current system. Programs, such as RCOA, PRES and Net Metering, require varying functionalities that the current system cannot provide without major program code changes. MERALCO currently undertakes manual processing of these data in order to provide the necessary services to the customers. For these manual processes to be automated in the current CIS, major code changes are required which necessitates the presence of an extensive support organization to continually streamline system architectures by revisiting the same in order to make it more cost effective.
16. In fact, the existing CIS, the CMSv10, has been customized a number of times to allow the processing and handling of RCOA, Prepaid Metering, Feed-in-Tariff and Net Metering to name a few. Such customizations limit the system upgrades that can be availed of by MERALCO from the system vendor. A new CIS will not only enable MERALCO to perform all of the customer service processes as stated above but it will also enable MERALCO to timely launch, implement and support new programs and comply with new system and regulatory requirements with minimal program code changes. New generation customer information systems are already equipped to handle different tariff designs (i.e. flat, volume-based,
- 

time-of-use) and monthly, bi-monthly or quarterly usage data, which accompany smart metering implementations. Less program code changes not only mean less use of system and infrastructure resources but would also enable MERALCO to avail of vendor driven upgrades at no additional cost.

17. In the event that the current CIS is maintained in its current form, which means enhancements to the CMSv10 and purchases for hardware technology upgrades will not be performed, and only hardware to consider customer / load growth shall be purchased, the risk of system breakdown and system unavailability increases. In turn, MERALCO would be forced to manually process applications, meter readings, bills, payments and complaints. To illustrate the impact of an unexpected system breakdown, it is worth stressing that a one day disruption will result in the following:

a. Manual Processing of Service Applications

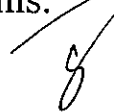
This translates to 1,800 ordinary service applications (assuming 1 customer is to 1 ordinary service application) per day or approximately 304,000 kWh of unserved energy per day of delay in processing service applications (based on current average figures) in case of system breakdown or unavailability.

b. Unaccounted Meter Readings

In the event of a system breakdown, there will be unaccounted meter reading data, which will result in either non-billing or inaccuracy of amount billed to customers.

c. Delays in Billing Customers

Should the CMS v10 break down for a day, billing of at least 275,000 services will not be generated, resulting in delay in customers' receipt of their bills.



d. Manual Payment Collection at Business Centers and Delayed Posting of Payments

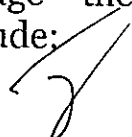
With an average of 82,400 bills or PhP 392 million being collected on a day-to-day basis by business centers, such volume and amount of payments and Official Receipts collecting payments and issuing official receipts shall be done manually during unexpected system breakdown.

System unavailability also results in delays in posting payments, whether payments are received at MERALCO Business Centers or at third-party collection agents (TPAs, e.g., Bayad Center, banks). Manually accepted payments at Business Centers would be reflected in the customers' accounts only after the system becomes available and the payments are encoded. Likewise, payments received at TPAs would be reflected in the customers' accounts only after the system becomes available to process payment records sent to MERALCO by the TPAs. Because of the delay in payment posting, customers whose services are disconnected and who have paid their bills would remain disconnected despite the payment, because it is the system that generates the reconnection field order.

e. Manual Concern Handling

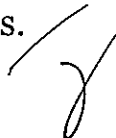
Customer concerns such as complaints, requests, and inquiries received during periods of system unavailability are handled manually, and this generally results in delay in concern resolution.

18. More importantly, the inability to maintain the present CIS could lead to damaging repercussions to customers and government programs and initiatives that empower the customers to manage their consumption. In particular, these would include:

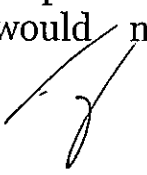


- a. Inability to Support Full Implementation of Retail Competition and Open Access (RCOA);
 - b. Inability to Support Advanced Metering Infrastructure;
 - c. Inability to Support Renewables; and
 - d. Inability to Support Other Emerging Requirements
19. In sum, aside from the efficiency benefits of having a next generation CIS, there is an urgent need for MERALCO to replace its existing CIS, the CMSv10, in order to adopt with the rapidly evolving changes and developments in the electric power industry, and its ever-growing customer base, to one that can handle the complex management of a more complicated array of functionality requirements.

C. PROJECT COST

20. The estimated cost of the CIS Project is **ONE BILLION SEVEN HUNDRED FIFTY EIGHT MILLION, Philippine Currency, (PhP 1,758,000,000.00)**.
21. Based on the Least Cost Analysis (as shown in **Annex "A"**), it is least costly to purchase a new CIS than to keep enhancing the current CIS to address future requirements as the latter will result in substantially higher OPEX costs in addition to the programming costs, hardware and licensing costs and a significantly higher level of manpower resources in order to maintain the system.
22. In light of the resulting benefits of the new CIS Project in the overall service to the electricity consumers, MERALCO respectfully submits that the building block components, particularly the return of capital and return on capital associated with the new CIS Project, from the time it is put to service and considered used and useful should be considered as a deferred amount to be included in MERALCO's Fourth Regulatory Period reset calculations.
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D. URGENT NEED TO ISSUE PROVISIONAL AUTHORITY

23. As can be seen from the attached Project Schedule, a project of this magnitude will require a preparation period of at least 30 months prior to the target commissioning date in June 2019.
24. It is submitted that the replacement system needs to be meticulously planned and developed as core application projects take years before the same can be implemented, since activities ranging from planning, procurement, design, development, testing and deployment have to be executed.
25. During the period while the new CIS is being developed, installed and implemented and prior to commissioning, the existing CIS, the CMSv10, will still serve MERALCO's meter to cash processes – i.e., service application, meter reading, billing, payments, field orders and customer assistance - for all its customers in parallel until operations using the replacement system is stabilized. This will ensure minimal disruption to customer processes during the transition from the existing to the new CIS.
26. Thus, there is an urgent need for a provisional authority to be issued to allow MERALCO to immediately start the implementation of the new CIS Project and complete the same on schedule, and therefore, enable it to implement a modern integrated customer information system as soon as possible so as to better serve its consumers. Unless a provisional authority is immediately issued, MERALCO will be unable to start the procurement process for the different components of the project and the longer it takes to implement the new CIS project, the longer it will take for MERALCO to comply with new regulatory and customer requirements. Worse, the risk of system breakdown of the existing CMSv10 greatly increases with the delay in the implementation of the new CIS project.
27. It bears emphasis that the issuance of a provisional authority would not affect the retail rates of MERALCO.
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28. In support of the prayer for the grant of a provisional authority, attached as Annex "B" is the Judicial Affidavit of Ms. Liza Rose G. Serrano-Diangson, Vice President and Head of MERALCO's Customer Process Office.

PRAYER

WHEREFORE, it is most respectfully prayed to this Honorable Commission that the instant Application for Authority to implement a new Customer Information System Project be APPROVED and that the building block components associated with the foregoing project from the time the same are put in service and considered use and useful be recognized as a deferred amount to be included in MERALCO's subsequent regulatory reset calculations.

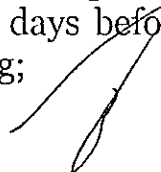
Pending hearing, it is likewise prayed that a provisional authority be immediately issued authorizing Applicant MERALCO to implement the new Customer Information System Project.

Applicant MERALCO prays for such other relief as are deemed just and equitable under the premises.

Finding the said Application sufficient in substance with the required fees having been paid, the same is hereby set for initial hearing for determination of compliance with the jurisdictional requirements, expository presentation, Pre-trial Conference, and presentation of evidence on **25 January 2017 (Wednesday) at ten o'clock in the morning (10:00 A.M.), at the ERC Hearing Room, 15th Floor, Pacific Center Building, San Miguel Avenue, Pasig City.**

Accordingly, Applicant MERALCO is hereby directed to:

- 1) Cause the publication of the attached Notice of Public Hearing in two (2) newspapers of nationwide circulation in the Philippines at their own expense, twice (2x) within two (2) successive weeks, the dates of publication not being less than seven (7) days apart and the date of the last publication to be made not later than ten (10) days before the date of the scheduled initial hearing;



- 2) Furnish with copies of this Order and the attached Notice of Public Hearing the Offices of the Provincial Governors, the City and Municipal Mayors, and the Local Government Unit (LGU) legislative bodies within the affected franchise area for the appropriate posting thereof on their respective bulletin boards;
- 3) Inform of the filing of the Application, its reasons therefor, and of the scheduled hearing thereon, the consumers within the affected franchise area, by any other means available and appropriate;
- 4) Furnish with copies of this Order and the attached Notice of Public Hearing, the Office of the Solicitor General (OSG), the Commission on Audit (COA), and the Committees on Energy of both Houses of Congress. They are hereby requested, if they so desire to send their duly authorized representatives at the scheduled hearing; and
- 5) Furnish with copies of the Application and its attachments all those making requests therefor, subject to reimbursement of reasonable photocopying costs.

On the date of the initial hearing, Applicant MERALCO must submit to the Commission their written compliance with the aforementioned jurisdictional requirements attaching therewith, methodically arranged and duly marked the following:

- 1) The evidence of publication of the attached Notice of Public Hearing consisting of affidavits of the Editors or Business Managers of the newspapers where the said Notice of Public Hearing was published, and the complete issues of the said newspapers;
- 2) The evidence of actual posting of this Order and the attached Notice of Public Hearing consisting of certifications issued to that effect, signed by the aforementioned Governors, Mayors, and LGU legislative bodies or their duly authorized representatives, bearing the seals of their offices;
- 3) The evidence of other means employed by Applicants to inform of the filing of the Joint



Application, its reasons therefore, and of the scheduled hearing thereon, the consumers within the affected franchise area;

- 4) The evidence of receipt of copies of this Order and the attached Notice of Public Hearing by the Office of the Solicitor General (OSG), the Commission on Audit (COA), and the Committees on Energy of both Houses of Congress;
- 5) The evidence of receipt of copies of the Joint Application and its attachments by all those making requests therefor, if any; and
- 6) Such other proofs of compliance with the requirements of the Commission.

Applicant and all interested parties are directed to submit, at least five (5) days before the date of initial hearing and Pre-Trial Conference, their respective Pre-trial Briefs containing, among others:

- a. A summary of admitted facts and proposed stipulation of facts;
- b. The issues to be tried or resolved;
- c. The documents or exhibits to be presented, stating the purposes and proposed markings therefore; and
- d. The number and names of the witnesses, with their written testimonies in an individual affidavit form, to be attached to the Pre-trial Brief.

Failure of Applicant to submit the required Pre-trial Brief and judicial Affidavits of its witnesses within the prescribed period shall be a ground for cancellation of the scheduled hearing, and the resetting of which shall be six (6) months from said date of cancellation.

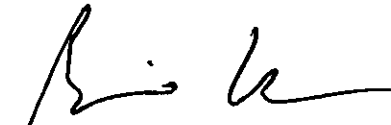
Applicant must also be prepared to make an expository presentation of its Application, aided by whatever communication medium that it may deem appropriate for the purpose, in order to put in plain words and explain, for the benefit of the consumers and other concerned parties, what the Application is all about and the reasons and justifications being cited in support thereof.



SO ORDERED.

Pasig City, 5 December 2016.

FOR AND BY AUTHORITY
OF THE COMMISSION:



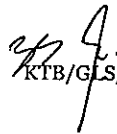
GERONIMO D. STA. ANA
OIC - Office of the Chairman & CEO

ERC

Office of the Chairman

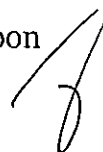


L-2016-002-OC-06638


KTB/GLS/NJM

Copy furnished:

1. Atty. Francis Dino S. Antonio
Atty. Hazel Rose B. See
Atty. Adrian Rex C. Dimalanta
Counsels for Applicant MERALCO
7th Floor, Lopez Building, Ortigas Avenue,
Brgy. Ugong, Pasig City
2. Office of the Solicitor General (OSG)
134 Amorsolo Street, Legaspi Village
Makati City, Metro Manila
3. Commission on Audit (COA)
Commonwealth Avenue
Quezon City, Metro Manila
4. Senate Committee on Energy
GSIS Bldg. Roxas Blvd., Pasay City
Metro Manila
5. House Committee on Energy
Batasan Hills, Quezon City, Metro Manila
6. Philippine Chamber of Commerce and Industry (PCCI)
Campus Avenue corner Park Avenue,
McKinley Town Center, Fort Bonifacio, Taguig City
7. Office of the City Mayor
Manila City, Metro Manila
8. Sangguniang Panlungsod ng Maynila
Manila City, Metro Manila
9. Office of the City Mayor
Quezon City, Metro Manila
10. Sangguniang Panlungsod ng Quezon
Quezon City, Metro Manila
11. Office of the City Mayor
Caloocan City, Metro Manila
12. Sangguniang Panlungsod ng Caloocan
Caloocan City, Metro Manila
13. Office of the City Mayor
Makati City, Metro Manila
14. Sangguniang Panlungsod ng Makati
Makati City, Metro Manila
15. Office of the City Mayor
Malabon City, Metro Manila
16. Sangguniang Panlungsod ng Malabon



- Malabon City, Metro Manila
17. Office of the City Mayor
Mandaluyong City, Metro Manila
 18. Sangguniang Panlungsod ng Mandaluyong
Mandaluyong City , Metro Manila
 19. Office of the City Mayor
Muntinlupa City , Metro Manila
 20. Sangguniang Panlungsod ng Muntinlupa
Muntinlupa City, Metro Manila
 21. Office of the City Mayor
Valenzuela City, Metro Manila
 22. Sangguniang Panlungsod ng Valenzuela
Valenzuela City, Metro Manila
 23. Office of the City Mayor
Pasig City, Metro Manila
 24. Sangguniang Panlungsod ng Pasig
Pasig City, Metro Manila
 25. Office of the City Mayor
Pasay City, Metro Manila
 26. Sangguniang Panlungsod ng Pasay
Pasay City, Metro Manila
 27. Office of the City Mayor
Parañaque City, Metro Manila
 28. Sangguniang Panlungsod ng Parañaque
Parañaque City, Metro Manila
 29. Office of the City Mayor
Navotas City, Metro Manila
 30. Sangguniang Panlungsod ng Navotas
Navotas City, Metro Manila
 31. Office of the City Mayor
Taguig City, Metro Manila
 32. Sangguniang Panlungsod ng Taguig
Taguig City, Metro Manila
 33. Office of the City Mayor
San Juan City, Metro Manila
 34. Sangguniang Panlungsod ng San Juan
San Juan City, Metro Manila

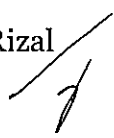


35. Office of the Municipal Mayor
Pateros, Metro Manila
36. Sangguniang Bayan ng Pateros
Pateros, Metro Manila
37. Office of the City Mayor
Marikina City, Metro Manila
38. Sangguniang Panlungsod ng Marikina
Marikina City, Metro Manila
39. Office of the City Mayor
Las Piñas City, Metro Manila
40. Sangguniang Panlungsod ng Las Piñas
Las Piñas City, Metro Manila
41. Office of the Governor
Province of Cavite
42. Sangguniang Panlalawigan ng Cavite
Province of Cavite
43. Office of the City Mayor
Cavite City
44. Sangguniang Panlungsod ng Cavite
Cavite City
45. Office of the City Mayor
Trece Martirez City
46. Sangguniang Panlungsod ng Trece Martirez
Trece Martirez City
47. Office of the City Mayor
Tagaytay City, Cavite
48. Sangguniang Panlungsod ng Tagaytay
Tagaytay City, Cavite
49. Office of the Municipal Mayor
General Aguinaldo, Cavite
50. Sangguniang Bayan ng General Aguinaldo
General Aguinaldo, Cavite
51. Office of the Municipal Mayor
Magallanes, Cavite
52. Sangguniang Bayan ng Magallanes
Magallanes, Cavite
53. Office of the Municipal Mayor
Amadeo, Cavite

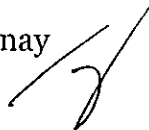


54. Sangguniang Bayan ng Amadeo
Amadeo, Cavite
55. Office of the Municipal Mayor
Indang, Cavite
56. LGU Sangguniang Bayan ng Indang
Indang, Cavite
57. Office of the Municipal Mayor
Mendez, Cavite
58. Sangguniang Bayan ng Mendez
Mendez, Cavite
59. Office of the Municipal Mayor
Alfonso, Cavite
60. Sangguniang Bayan ng Alfonso
Alfonso, Cavite
61. Office of the City Mayor
Imus City, Cavite
62. Sangguniang Panlungsod ng Imus
Imus City, Cavite
63. Office of the Municipal Mayor
Kawit, Cavite
64. Sangguniang Bayan ng Kawit
Kawit, Cavite
65. Office of the Municipal Mayor
Noveleta, Cavite
66. Sangguniang Bayan ng Noveleta
Noveleta, Cavite
67. Office of the City Mayor
Bacoor City, Cavite
68. Sangguniang Panlungsod ng Bacoor
Bacoor City, Cavite
69. Office of the Municipal Mayor
Maragondon, Cavite
70. Sangguniang Bayan ng Maradondon
Maragondon, Cavite
71. Office of the Municipal Mayor
Ternate, Cavite
72. Sangguniang Bayan ng Ternate

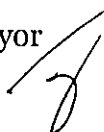


- Ternate, Cavite
73. Office of the Municipal Mayor
Gen. Trias, Cavite
 74. Sangguniang Bayan ng Gen. Trias
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 75. Office of the Municipal Mayor
Naic, Cavite
 76. Sangguniang Bayan ng Naic
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 77. Office of the Municipal Mayor
Rosario, Cavite
 78. Sangguniang Bayan ng Rosario
Rosario, Cavite
 79. Office of the Municipal Mayor
Tanza, Cavite
 80. Sangguniang Bayan ng Tanza
Tanza, Cavite
 81. Office of the City Mayor
Dasmariñas City, Cavite
 82. Sangguniang Panlungsod ng Dasmariñas
Dasmariñas City, Cavite
 83. Office of the Municipal Mayor
Gen. Mariano Alvarez, Cavite
 84. Sangguniang Bayan ng Gen. Mariano Alvarez
Gen. Mariano Alvarez, Cavite
 85. Office of the Municipal Mayor
Silang, Cavite
 86. Sangguniang Bayan ng Silang
Silang, Cavite
 87. Office of the Municipal Mayor
Carmona, Cavite
 88. Sangguniang Bayan ng Carmona
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 89. Office of the Governor
Province of Rizal
 90. Sangguniang Panlalawigan ng Rizal
Province of Rizal
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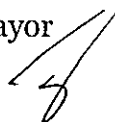
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92. Sangguniang Panlungsod ng Antipolo
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93. Office of the Municipal Mayor
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94. Sangguniang Bayan ng Cainta
Cainta, Rizal
95. Office of the Municipal Mayor
Taytay, Rizal
96. Sangguniang Bayan ng Taytay
Taytay, Rizal
97. Office of the Municipal Mayor
Teresa, Rizal
98. Sangguniang Bayan ng Teresa
Teresa, Rizal
99. Office of the Municipal Mayor
Jala-jala, Rizal
100. Sangguniang Bayan ng Jala-jala
Jala-jala, Rizal
101. Office of the Municipal Mayor
Cardona, Rizal
102. Sangguniang Bayan ng Cardona
Cardona, Rizal
103. Office of the Municipal Mayor
Baras, Rizal
104. Sangguniang Bayan ng Baras
Baras, Rizal
105. Office of the Municipal Mayor
Angono, Rizal
106. Sangguniang Bayan ng Angono
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107. Office of the Municipal Mayor
Tanay, Rizal
108. Sangguniang Bayan ng Tanay
Tanay, Rizal



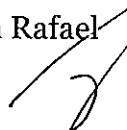
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Morong, Rizal
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Morong, Rizal
113. Office of the Municipal Mayor
Binangonan, Rizal
114. Sangguniang Bayan ng Binangonan
Binangonan, Rizal
115. Office of the Municipal Mayor
Rodriguez, Rizal
116. Sangguniang Bayan ng Rodriguez
Rodriguez, Rizal
117. Office of the Municipal Mayor
San Mateo, Rizal
118. Sangguniang Bayan ng San Mateo
San Mateo, Rizal
119. Office of the Governor
Province of Bulacan
120. Sangguniang Panlalawigan ng Bulacan
Province of Bulacan
121. Office of the City Mayor
City of San Jose del Monte, Bulacan
122. Sangguniang Panlungsod ng San Jose Del Monte
City of San Jose del Monte, Bulacan
123. Office of the City Mayor
Meycauayan City, Bulacan
124. Sangguniang Panlungsod ng Meycauayan
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Obando, Bulacan
126. Sangguniang Bayan ng Obando
Obando, Bulacan
127. Office of the Municipal Mayor



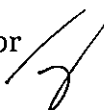
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128. Sangguniang Bayan ng Marilao
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 129. Office of the Municipal Mayor
Norzagaray, Bulacan
 130. Sangguniang Bayan ng Norzagaray
Norzagaray, Bulacan
 131. Office of the Municipal Mayor
Sta. Maria, Bulacan
 132. Sangguniang Bayan ng Sta. Maria
Sta. Maria, Bulacan
 133. Office of the Municipal Mayor
Angat, Bulacan
 134. Sangguniang Bayan ng Angat
Angat, Bulacan
 135. Office of the Municipal Mayor
Doña Remedios Trinidad, Bulacan
 136. Sangguniang Bayan ng Doña Remedios Trinidad
Doña Remedios Trinidad, Bulacan
 137. Office of the Municipal Mayor
Plaridel, Bulacan
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Malolos City, Bulacan
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Malolos City, Bulacan
 141. Office of the Municipal Mayor
Calumpit, Bulacan
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Calumpit, Bulacan
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Pulilan, Bulacan
 145. Office of the Municipal Mayor
Hagonoy, Bulacan



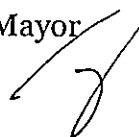
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149. Office of the Municipal Mayor
Bustos, Bulacan
150. Sangguniang Bayan ng Bustos
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151. Office of the Municipal Mayor
Guiguinto, Bulacan
152. Sangguniang Bayan ng Guiguinto
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153. Office of the Municipal Mayor
Pandi, Bulacan
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Pandi, Bulacan
155. Office of the Municipal Mayor
Bocaue, Bulacan
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Bulacan, Bulacan
158. Sangguniang Bayan ng Bulacan
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Balagtas, Bulacan
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161. Office of the Municipal Mayor
Baliwag, Bulacan
162. Sangguniang Bayan ng Baliwag
Baliwag, Bulacan
163. Office of the Municipal Mayor
San Rafael, Bulacan
164. Sangguniang Bayan ng San Rafael
San Rafael, Bulacan



165. Office of the Municipal Mayor
San Miguel, Bulacan
166. Sangguniang Bayan ng San Miguel
San Miguel , Bulacan
167. Office of the Municipal Mayor
San Ildefonso, Bulacan
168. Sangguniang Bayan ng San Ildefonso
San Ildefonso, Bulacan
169. Office of the Governor
Province of Laguna
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Province of Laguna
171. Office of the Municipal Mayor
Victoria, Laguna
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Victoria, Laguna
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Nagcarlan, Laguna
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175. Office of the Municipal Mayor
Magdalena, Laguna
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Magdalena, Laguna
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Calauan, Laguna
178. Sangguniang Bayan ng Calauan
Calauan, Laguna
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Pila, Laguna
180. Sangguniang Bayan ng Pila
Pila, Laguna
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Sta. Cruz City, Laguna
182. Sangguniang Panlungsod ng Sta. Cruz
Sta. Cruz City, Laguna
183. Office of the Municipal Mayor



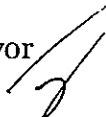
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San Pedro City, Laguna
 187. Office of the Municipal Mayor
Alaminos, Laguna
 188. Sangguniang Bayan ng Alaminos
Alaminos, Laguna
 189. Office of the Municipal Mayor
Rizal, Laguna
 190. Sangguniang Bayan ng Rizal
Rizal, Laguna
 191. Office of the Municipal Mayor
Los Baños, Laguna
 192. Sangguniang Bayan ng Los Baños
Los Baños, Laguna
 193. Office of the City Mayor
Cabuyao City, Laguna
 194. Sangguniang Panlungsod ng Cabuyao
Cabuyao City, Laguna
 195. Office of the Municipal Mayor
Bay, Laguna
 196. Sangguniang Bayan ng Bay
Bay, Laguna
 197. Office of the Municipal Mayor
Majayjay, Laguna
 198. LGU Sangguniang Bayan ng Majayjay
Majayjay, Laguna
 199. Office of the Municipal Mayor
Luisiana, Laguna
 200. Sangguniang Bayan ng Luisiana
Luisiana, Laguna
 201. Office of the City Mayor
Calamba, Laguna



202. Sangguniang Panlungsod ng Calamba
Calamba, Laguna
203. Office of the City Mayor
Sta. Rosa City, Laguna
204. Sangguniang Panlungsod ng Sta. Rosa
Sta. Rosa City, Laguna
205. Office of the City Mayor
Biñan City, Laguna
206. Sangguniang Panlungsod ng Biñan
Biñan City, Laguna
207. Office of the City Mayor
San Pablo City, Laguna
208. Sangguniang Panlungsod ng San Pablo
San Pablo City, Laguna
209. Office of the Governor
Province of Batangas
210. Sangguniang Panlalawigan ng Batangas
Province of Batangas
211. Office of the Municipal Mayor
Sto. Tomas, Batangas
212. Sangguniang Bayan ng Sto. Tomas
Sto. Tomas, Batangas
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San Pascual, Batangas
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San Pascual, Batangas
215. Office of the City Mayor
Batangas City, Batangas
216. Sangguniang Panlungsod ng Batangas
Batangas City, Batangas
217. Office of the Governor
Province of Pampanga
218. Sangguniang Panlalawigan ng Pampanga
Province of Pampanga
219. Office of the Municipal Mayor
Candaba, Pampanga
220. Sangguniang Bayan ng Candaba
Candaba, Pampanga



221. Office of the Municipal Mayor
San Simon, Pampanga
222. Sangguniang Bayan ng San Simon
San Simon, Pampanga
223. Office of the Governor
Province of Quezon
224. Sangguniang Panlalawigan ng Quezon
Province of Quezon
225. Office of the City Mayor
Lucena City, Quezon
226. Sangguniang Panlungsod ng Lucena
Lucena City, Quezon
227. Office of the Municipal Mayor
Dolores, Quezon
228. Sangguniang Bayan ng Dolores
Dolores, Quezon
229. The Municipal Mayor
Sampaloc, Quezon
230. LGU Legislative Body
Sampaloc, Quezon
231. Office of the Municipal Mayor
Pagbilao, Quezon
232. LGU Sangguniang Bayan ng Pagbilao
Pagbilao, Quezon
233. Office of the Municipal Mayor
Lucban, Quezon
234. Sangguniang Bayan ng Lucban
Lucban, Quezon
235. Office of the Municipal Mayor
Tayabas, Quezon
236. Sangguniang Bayan ng Tayabas
Tayabas, Quezon
237. Office of the Municipal Mayor
Candelaria, Quezon
238. Sangguniang Bayan ng Candelaria
Candelaria, Quezon
239. Office of the Municipal Mayor



Sariaya, Quezon

240. Sangguniang Bayan ng Sariaya
Sariaya, Quezon
241. Office of the Municipal Mayor
San Antonio, Quezon
242. Sangguniang Bayan ng San Antonio
San Antonio, Quezo
243. Office of the Municipal Mayor
Mauban, Quezon
244. Sangguniang Bayan ng Mauban
Mauban, Quezon
245. Office of the Municipal Mayor
Tiaong, Quezon
246. Sangguniang Bayan ng Tiaong
Tiaong, Quezon

