

**RAY C. ESPINOSA**

**Filipino, 66 years old**

**President and CEO since May 28, 2019**

**Director of Manila Electric Company since May 26, 2009**

**Education and Training:**

- BS General Studies, University of Santo Tomas
- Bachelor of Laws, Ateneo De Manila University
- Master of Laws, University of Michigan Law School

**Membership in Board of Publicly Listed Companies:**

- PLDT Inc.
- Metro Pacific Investments Corporation
- Lepanto Consolidated Mining Company
- Roxas Holdings, Inc.

**Membership in Board of Non-Listed Companies:**

- AGN Philippines, Inc. – Co-Chairman of the Board
- Atimonan Land Ventures Development Corporation – Chairman of the Board
- Atimonan One Energy, Inc. – Chairman of the Board
- Aurora Managed Power Services Inc. – Chairman of the Board
- BTF Holdings, Inc – Director
- Beacon Electric Asset Holdings, Inc – Director
- Beacon PowerGen Holdings, Inc. – Director
- Bell Telecommunication Philippines, Inc. – Co-Chairman of the Board
- Bonifacio Communications Corp. – Director
- Bow Arken Holding Company, Inc. – Co-Chairman of the Board
- Brightshare Holdings Corporation – Co-Chairman of the Board
- Business World Publishing Corporation – Chairman of the Board
- Calamba Aero Power Corporation – Chairman of the Board
- Signal Cable Corporation (formerly Dakila Cable TV Corporation) – Director
- Signal TV, Inc. – Director
- Cinegear, Inc. – Chairman of the Board
- CIS Bayad Center, Inc. – Chairman of the Board
- Clark Electric Distribution Corporation – Chairman of the Board
- Cobaltpoint Telecom, Inc. – Co-Chairman of the Board
- Comstech Integration Alliance, Inc. – Chairman of the Board
- Connectivity Unlimited Resource Enterprise Inc. – Director
- Corporate Information Solutions, Inc. – Chairman of the Board
- Dominer Pointe, Inc. – Co-Chairman of the Board
- Eastern Telecommunications Philippines, Inc. – Co-President
- Enterprise Investments Holdings, Inc. – Director
- Epik Studios, Inc. – Vice Chairman of the Board
- e-Meralco Ventures, Inc. – Chairman of the Board
- eSakay, Inc. – Chairman of the Board

- eTelco, Inc. – Co-Chairman of the Board
- ESPI Real Estate Ventures Inc. – President
- Federation of Philippine, Industries, Inc. - Director
- First Agri Holdings Corporation – President and Director
- First Coconut Manufacturing Inc. – Vice Chairman of the Board
- First Delta Group Security Services, Inc. – Director
- First Pacific Leadership Academy, Inc.- Trustee
- FPM Power Holdings Inc. (BVI Company) – Director
- Francom Holdings Inc. – Director
- Global Business Power Corporation – Director
- Hastings Holdings, Inc. – Chairman and Director
- Hi Frequency Telecommunications, Inc. – Co-Chairman of the Board
- JS' Publications (THE FREEMAN) Company, Inc. – Director
- Laguna Sol Corporation – Chairman of the Board
- Landco Pacific Corporation – Director
- Laro Technology, Inc. – Chairman of the Board
- Liberty Telecom Holdings, Inc. – Co-Chairman of the Board
- Maybank Philippines, Inc. – Independent Director
- Manila Overseas Press Club – Director
- Med Vision Resources, Inc. – Chairman of the Board
- Mediaquest Holdings, Inc. – Director
- Media5 Marketing Corporation – Director
- MGen Renewable Energy, Inc. – Chairman of the Board
- MGreen International Limited (BVI Company) – Director
- Meralco Energy, Inc. – Chairman of the Board
- Meralco Industrial Engineering Services Corporation (MIESCOR) – Chairman of the Board
- Meralco Power Academy – Director
- Meralco PowerGen Corporation – Vice Chairman of the Board
- Meralco Power Foundation, Inc. – Vice Chairman and Trustee
- Meridian Power Ventures Limited - Director
- Metro Pacific Assets Holdings, Inc. – Director
- Metro Pacific Holdings, Inc. – Director
- Metro Pacific Resources, Inc. – Director
- Miescor Infrastructure Development Corporation – Chairman of the Board
- MPG Asia Limited (BVI Company) – DirectorMPG Holdings Philippines, Inc. – Chairman of the Board
- MPG Mauban LP Corporation – Chairman of the Board
- M Pioneer Insurance, Inc. – Chairman of the Board
- MRail Inc. – Chairman of the Board
- MSpectrum, Inc. – Chairman of the Board
- Multi Technology Investments Holdings, Inc. – Co-Chairman of the Board
- MVP Rewards and Loyalty Solutions Inc. – Director
- Nation Broadcasting Corp. – Chairman of the Board
- New Century Telecoms, Inc. –Co-Chairman of the Board
- Nuevo Solar Energy Corp. – Chairman of the Board

- One Meralco Foundation, Inc. –Vice Chairman and Trustee
- Pacific Aurora Plantation Corp. – Vice Chairman of the Board
- Pacific Global One Aviation Company, Inc. – Director
- Pacific Light Power PTE LTD (Singapore Company) – Director
- Pacific Light Renewables Pte. Ltd. (Singapore Company) – Director
- Paragon Vertical Corporation – Chairman of the Board
- Perchpoint Holdings, Inc. – Co-Chairman of the Board
- Perihelion, Inc. – Director
- PH Broadband Networks Holdings, Inc.– Co-Chairman of the Board
- PH Communications Holdings Corporation – Director
- Philippine Disaster Resilience Foundation, Inc. – Director
- Philippine Online Sportsleague, Inc. – Director
- Philippine Telecommunications Investment Corp. – Director and Corporate Secretary
- Philstar Daily, Inc. – Chairman of the Board
- Philstar Global Corporation – Chairman of the Board
- Pilipinas Global Network Limited (TV5 International)– Director
- Pilipinas Natural Resources Holdings, Inc. – President and Director
- Pilipinas Pacific Enterprise Holdings, Inc. – President and Director
- Pilipina Pacific Natural Resources Holdings Inc. – President and Director
- Pilipinas Pacific Telecom Holdings, Inc. – Asst. Corporate Secretary
- Pilipino Star Ngayon, Inc. – Chairman of the Board
- Pilipino Star Printing Company, Inc. – Chairman of the Board
- PLDT - Beneficial Trust Fund - Vice Chairman and Trustee
- PLDT Capital PTE Ltd. – Director
- PLDT Digital Investments PTE Ltd – Director
- PLDT Global Corporation – Director
- PLDT Global Investments Corporation – Director
- PLDT Global Investments Holdings Inc. – Director
- PLDT Online Investments PTE Ltd - Director
- PLDT - Smart Foundation – Trustee
- Radius Telecoms, Inc. – Chairman of the Board
- Redondo Peninsula Energy, Inc. – Chairman of the Board
- Roxas Power Corporation – Director
- Sari Sari Network Inc. – Co-Chairman of the Board
- SatVentures, Inc. – Director
- Shin Clark Power Holdings, Inc. – Director
- Shin Clark Power Corporation - Director
- Skyphone Logistics, Inc. – Co-Chairman of the Board
- Somete Logistics & Development Corporation – Co-Chairman of the Board
- Smart Communications, Inc. - Director
- Stargate Media Corporation (People Asia) – Chairman of the Board
- Straight Shooters Media, Inc. – Vice Chairman of the Board
- Studio5, Inc. – Chairman of the Board
- Talas Data Intelligence Inc. – Director

- Telecommunications Service Providers, Inc. – Director
- Telecommunication Technologies Philippines, Inc. –Co-President and Co-Chairman of the Board
- Telemedia Business Ventures, Inc. – Chairman of the Board
- Tori Spectrum Telecom, Inc. – Co-Chairman of the Board
- TV5 Network Inc. – Director
- Two Cassandra - CCI Conglomerate, Inc. – Co-Chairman of the Board
- Two Rivers Pacific Holdings Corporation – Director
- UxS Inc. (formerly Unitel Production, Inc.) – Vice Chairman of the Board
- Upbeam Investments, Inc. – Chairman of the Board
- Vega Telecom, Inc. – Co-Chairman
- WREIT, Inc. – Independent Director

**Position and Membership in Other Organizations and Corporations:**

- Audit Committee Chairman of Lepanto Consolidated Mining Company
- Risk Management Committee Chairman, Trust Committee Member of Maybank Philippines
- Member of the Integrated Bar of the Philippines, Philippine Bar Association, and Inter-Pacific Bar Association
- Nomination, Election and Governance Committee Member of Roxas Holdings. Inc.
- Executive Committee Member of LAWASIA Energy Section
- President of Mediaquest Holdings, Inc.
- Chairman of Business World Publishing, Inc. and Philstar Daily, Inc.